

## DANGOTE SUGAR REFINERY PLC

## UNAUDITED FINANCIAL STATEMENTS

FOR THE PERIOD ENDED SEPTEMBER 30, 2017

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# CONSOLIDATED AND SEPARATE STATEMENT OF PROFIT OR LOSS AND OTHER COMPREHENSIVE INCOME FOR THE PERIOD ENDED SEPTEMBER 30, 2017

|   |      | GROUP<br>30/9/2017        | GROUP<br>31/12/2016 | GROUP              | COMPANY            | COMPANY             | COMPANY            |
|---|------|---------------------------|---------------------|--------------------|--------------------|---------------------|--------------------|
|   | Note | N'000                     | N'000               | 30/9/2016<br>N'000 | 30/9/2017<br>N'000 | 31/12/2016<br>N'000 | 30/9/2016<br>N'000 |
| Continuing operations                           |      | 3*03*00* <del>0*</del> 0* |                     |                    |                    |                     |                    |
| Revenue   | 5    | 163,031,187               | 169,724,936         | 115,253,189        | 159,250,961        | 167,409,161         | 113,071,983        |
| Cost of sales                                   | 6    | (121,555,844)             | (146,736,355)       | (96,252,325)       | (117,246,843)      | (141,924,887)       | (93,192,858)       |
| Gross profit                                    |      | 41,475,343                | 22,988,581          | 19,000,864         | 42,004,118         | 25,484,274          | 19,879,125         |
| Other income                                    | 11   | 191,983                   | 748,015             | 363,674            | 158,244            | 662,444             | 309,126            |
| Selling and distribution expenses               | 7    | (650,570)                 | (1,272,524)         | (1,182,915)        | (619,426)          | (1,259,946)         | (1,166,573)        |
| Administrative expenses                         | 7    | (4,655,185)               | (5,363,419)         | (3,459,580)        | (3,830,560)        | (4,325,399)         | (2,777,742)        |
| Operating profit                                | 14   | 36,361,571                | 17,100,653          | 14,722,043         | 37,712,375         | 20,561,373          | 16,243,935         |
| Investment income                               | 8    | 2,367,095                 | 601,473             | 307,744            | 2,367,095          | 601,473             | 307,744            |
| Fair value adjustment                           | 9    | 950,063                   | 2,504,787           | 684,301            | 77                 |                     | -                  |
| Finance costs                                   | 10   | (427,251)                 | (592,479)           | (395,365)          | (292,626)          | (403,322)           | (296,349)          |
| Profit before tax                               |      | 39,251,478                | 19,614,434          | 15,318,723         | 39,786,845         | 20,759,524          | 16,255,331         |
| Income tax expense                              | 12   | (12,731,790)              | (5,218,496)         | (5,201,669)        | (12,731,790)       | (6,560,831)         | (5,201,669)        |
| Profit for the year                             |      | 26,519,687                | 14,395,938          | 10,117,054         | 27,055,055         | 14,198,693          | 11,053,662         |
| Total comprehensive income for                  |      |                           |                     |                    |                    |                     |                    |
| the year  |      | 26,519,687                | 14,395,938          | 10,117,054         | 27,055,055         | 14,198,693          | 11,053,662         |
| Attributable to:                                |      |                           |                     |                    |                    |                     |                    |
| Owners of parent                                |      | 26,546,456                | 14,386,076          | 10,163,884         | 27,055,055         | 14,198,693          | 11,053,662         |
| Non-controlling interest                        |      | (26,768)                  | 9,862               | (46,830)           |                    |                     |                    |
| 2000 P  |      | 26,519,687                | 14,395,938          | 10,117,054         | 27,055,055         | 14,198,693          | 11,053,662         |
| Earnings per share                              |      |                           |                     |                    |                    |                     |                    |
| Basic and diluted earnings per<br>share ( Kobo) | 15   | 221                       | 120                 | 84                 | 225                | 118                 | 92                 |

## CONSOLIDATED AND SEPARATE STATEMENT OF FINANCIAL POSITION AS AT SEPTEMBER 30, 2017

|  |            | GROUP<br>30/9/2017<br>N'000 | GROUP<br>31/12/2016<br>N'000 | GROUP<br>30/9/2016<br>N'000 | 30/9/2017<br>N'000 | 31/12/2016<br>N'000  | 30/9/2016<br>N'000 |
|--|------------|-----------------------------|------------------------------|-----------------------------|--------------------|--|--------------------|
| Assets   |            |                             |                              |                             |                    |  |                    |
| Non-current assets                                       |            |                             |                              |                             |                    |  |                    |
| Property, plant and equipment                            | 16         | 55,113,674                  | 54,802,604                   | 55,491,405                  | 32,897,585         | 29,591,825   | 29,612,633         |
| Intangible assets  | 17         | 4,983                       | 12,753                       | 43,708                      | 4,533              | 12,753   | 38 191             |
| Other assets   | 19         | 58,370                      | 53                           | 89,732                      | 58,370             | 53   | 12 388             |
| Investments in subsidiaries                              | 21         |                             |                              | 1500 2000                   | 3,214,923          | 3,214,923  | 3.214 923          |
| Deferred tax assets                                      | 13         | 10,103,855                  | 10,103,855                   | 2,967,532                   | 342,069            | 342,069  |                    |
| Total non-current assets                                 |            | 65,280,883                  | 64,919,265                   | 58,592,377                  | 36,517,480         | 33,161,623   | 32,876,135         |
| Current assets   |            |                             |                              | 22/232/21/                  |                    | 0011011020   | 02,010,110         |
| Inventories  | 22         | 35.815.622                  | 47,409,042                   | 23.847.527                  | 31,582,834         | 45,648,975   | 22,677,048         |
| Biological assets  | 18         | 3,251,955                   | 3,008,277                    | 2,442,154                   |                    | 10,010,070   | 22,011.070         |
| Trade and other receivables                              | 23         | 30,491,767                  | 17,733,887                   | 18.660,531                  | 65,472,854         | 54,628,911   | 53 783 770         |
| Other assets   | 19         | 14,343,360                  | 9,426,223                    | 520,065                     | 14,343,360         | 8,759,770  | 520 066            |
| Held for sale investment in Subsidiary                   | 20         | 864,647                     | 864.647                      | 864,647                     | 864,647            | 864,647  | 864 547            |
| Cash and cash equivalents                                | 24         | 38,056,491                  | 35,020,299                   | 17,739,109                  | 37,293,090         | 32,872,122   | 17,615,610         |
| Total current assets                                     | -          | 122,823,842                 | 113,462,375                  | 64,074,034                  | 149,556,785        | 142,774,425  | 95,461,141         |
| otal assets  |            | 188,104,725                 | 178,381,640                  | 122,666,410                 | 186,074,265        | 175,936,048  | 128,337,275        |
| EQUITY   | (c         |                             |                              |                             |                    |  |                    |
| Share capital  | 25         | 6,000,000                   | 6,000,000                    | 6,000,000                   | 6,000,000          | 6,000,000  | 6,000 000          |
| Share premium  | 25         | 6,320,524                   | 6,320,524                    | 6,320,524                   | 6,320,524          | 6,320,524  | 6,320 524          |
| Retained earnings  | 26         | 67,438,848                  | 54,092,393                   | 50,243,259                  | 76,119,281         | 62,264,226   | 59,119,194         |
|  | 275-38     | 79,759,372                  | 66,412,917                   | 62,563,783                  | 88,439,805         | 74,584,750   | 71,439,718         |
| Non-controlling interest                                 | 27         | (287,655)                   | (260,887)                    | (297,947)                   |                    |  | - W 10             |
|  |            | 79,471,717                  | 66,152,030                   | 62,265,835                  | 88,439,805         | 74,584,750   | 71,439,718         |
| LIABILITIES  |            |                             |                              |                             |                    |  |                    |
| mployee benefits   | 29         | 988.608                     | 1.031.024                    | 1,032,765                   | 810.915            | 815,532  | 817 273            |
| Deferred tax liabilities                                 | 13         | 11,475,269                  | 11,475,269                   | 5,150,119                   | 5,641,549          | 5,641,549  | 4,768,318          |
| otal non-current liabilities                             |            | 12,463,876                  | 12,506,293                   | 6,182,884                   | 6,452,463          | 6,457,081  | 5,585,591          |
| Jurrent tax liabilities<br>letirement benefit obligation | 12.3<br>29 | 13,302,174                  | 6,600,053                    | 5,624,414                   | 13,270,074         | 6,567,952  | 5,592,313          |
| rade and other payables                                  | 30         | 80,761,349                  | 88 278 397                   | 48.475.974                  | 77,840,784         | 85,521,443   | 45 602 350         |
| Sorrowings   | 28         | 2.034.478                   | 2.036.393                    |                             |                    | Contract Con | 2000000            |
| ther liabilities   | 31         | 71,128                      | 2,808,474                    | 117,303                     | 71,128             | 2,804,822  | 117.303            |
| otal current liabilities                                 | 7.1        | 96,169,130                  | 99,723,317                   | 54,217,691                  | 91,181,987         | 94,894,218   | 51,311,966         |
| otal liabilities   |            | 108,633,006                 | 112,229,610                  | 60,400,575                  | 97,634,450         | 101,351,299  | 56,897,557         |
| Total equity and liabilities                             |            | 188,104,725                 | 178,381,640                  | 122,666,410                 | 186,074,265        | 175,936,048  | 128,337,275        |

Engr. Abdullahi Sule

Ag Chief Executive Officer FRC/2013/NSE/00000002065 Mr Olakunle Alake

Director

FRC/2013/ICAN/00000002214

Etim A. Bassey

Ag. Chief Financial Officer FRC/2013/ICAN/00000001942

These financial statements were approved and authorised for issue by the Board of Directors on October 24th, 2017.

The notes on pages 7 to 42 form an integral part of these financial statements

# CONSOLIDATED AND SEPARATE STATEMENT OF CHANGES IN EQUITY FOR THE PERIOD ENDED SEPTEMBER 30 2017

| Company                                    | Share<br>Capital<br>N'000 | Share<br>Premium<br>N'000 | Retained<br>Earnings<br>N'000 | Total<br>attributable to<br>owners of<br>parent<br>company<br>N'000 | Non-<br>controllin<br>g interest<br>N'000 | Total<br>N'000             |
|--|---------------------------|---------------------------|-------------------------------|---|---|----------------------------|
| Balance as at January 1, 2016              | 6,000,000                 | 6,320,524                 | 54,065,533                    | 66,386,057  |   | 66,386,057                 |
| Profit for the year                        | -                         | -                         | 14,198,693                    | 14,198,693  | -   | 14,198,693                 |
| Other comprehensive loss (net of tax)      | 178                       |                           | -                             |   | +   | *                          |
| Actuarial loss on gratuity/Adjustment      | -                         | -                         | -                             |   |   | -                          |
| Total comprehensive income for the year    | 140                       | 21                        |                               | 3020  | 2   |                            |
| Dividend paid                              |                           |                           | (6,000,000)                   | (6,000,000)   | -   | (6,000,000)                |
| Balance as at December 31, 2016            | 6,000,000                 | 6,320,524                 | 62,264,226                    | 74,584,750  |   | 74,584,750                 |
| Profit for the period                      | .7                        | 54                        | 27,055,055                    | 27,055,055  |   | 27,055,055                 |
| Other comprehensive loss (net of tax)      | 2                         | 2                         | 20                            |   | 1/201                                     | •                          |
| Actuarial loss on gratuity/Adjustment      | 8                         | *                         |                               | -   |   | 1045                       |
| Total comprehensive income for the<br>year |                           | 5                         |                               | (5)   | -   | (#S)                       |
| Dividend paid<br>Interim Dividend proposed |                           | 3                         | (7,200,000)<br>(6,000,000)    | (7,200,000)<br>(6,000,000)  |   | (7,200,000)<br>(6,000,000) |
| Balance as at Sep 30,2017                  | 6,000,000                 | 6,320,524                 | 76,119,281                    | 88,439,805  |   | 88,439,805                 |

# CONSOLIDATED AND SEPARATE STATEMENT OF CHANGES IN EQUITY FOR THE PERIOD ENDED SEPTEMBER 30 2017

| Group                                      | Share<br>Capital      | Share<br>Premium   | Retained<br>Earnings | Total<br>attributable to<br>owners of<br>parent<br>company | Non-<br>controllin<br>g interest | Total       |
|--|-----------------------|--------------------|----------------------|--|----------------------------------|-------------|
|  | N'000                 | N'000              | N'000                | N'000  | N'000                            | N'000       |
| Balance as at January 1, 2016              | 6,000,000             | 6,320,524          | 45,706,317           | 58,026,841   | (270,749)                        | 57,756,092  |
| Profit for the year                        | 323                   | 2                  | 14,386,076           | 14,386,076   | 9,862                            | 14,395,938  |
| Other comprehensive loss (net of tax)      | ( <del>+</del> )      | -                  | ¥                    | -  | 921                              |             |
| Actuarial loss on gratuity                 |                       | -                  | -                    | -  | -                                | _           |
| Total comprehensive income for the<br>year |                       |                    |                      |  |                                  |             |
| Dividend paid                              | -                     | ŭ.                 | (6,000,000.00)       | (6,000,000)  | -                                | (6,000,000) |
| Balance as at December 31, 2016            | 6,000,000             | 6,320,524          | 54,092,393           | 66,412,917   | (260,887)                        | 66,152,030  |
| Profit for the year                        |                       | T.                 | 26,546,456           | 26,546,456   | (26,768)                         | 26,519,687  |
| Other comprehensive loss (net of tax)      |                       | 8                  | -                    |  | -                                |             |
| Actuarial loss on gratuity                 |                       |                    |                      |  | _                                | _           |
| Total comprehensive income for the<br>year |                       |                    |                      |  |                                  | -           |
| Dividend paid                              | -                     | 2                  | (7,200,000)          | (7,200,000)  | 100                              | (7,200,000) |
| Interim Dividend proposed                  | Edition of the second | 9/31/25/20/25/19/2 | (6,000,000)          | (6,000,000)  | 1921000 (2.10A.20                | (6,000,000) |
| Balance as at Sep 30,2017                  | 6,000,000             | 6,320,524          | 67,438,849           | 79,759,373   | (287,655)                        | 79,471,717  |

# CONSOLIDATED AND SEPARATE STATEMENT OF CASH FLOWS

| FOR THE | PERIOD EN | IDED SEF | TEMBER | 30 | 2017 |
|---------|-----------|----------|--------|----|------|

| FOR THE PERIOD ENDED SEPTEMBER 30 2   | 2017 |  |                              |                             |                    |                     |   |
|---|------|--|------------------------------|-----------------------------|--------------------|---------------------|---|
|   | Note | GROUP<br>30/9/2017<br>N'000  | GROUP<br>31/12/2016<br>N'000 | GROUP<br>30/9/2016<br>N'000 | 30/9/2017<br>N'000 | 31/12/2016<br>N'000 | 30/9/2016<br>N'000                      |
| Cash flows for operating activities   |      |  |                              |                             |                    |                     |   |
| Profit before tax   |      | 39,251,478   | 19,614,434                   | 15,318,723                  | 39,786,845         | 20,759,524          | 16,255,331                              |
| Adjustments for non-cash income and expenses:   |      |  |                              |                             |                    |                     |   |
| Depreciation  |      | 3,299,236  | 4,659,996                    | 3,194,353                   | 2,411,292          | 3,149,141           | 2,286,988                               |
| Ammortisation of intangible assets<br>Loss on sale of assets                            |      | 7,770  | 123,818<br>40,374            | 92,867                      | 8,220              | 93,751<br>40,374    | 70,313                                  |
| Impairment loss on property, plant and  |      |  | 40,374                       |                             |                    | 40,374              |   |
| equipment   |      |  |                              |                             |                    |                     |   |
| Impairment loss recognised on trade   |      |  |                              |                             |                    |                     |   |
| receivables<br>Other non cash items   |      | -  | 935,456                      | -                           | -                  |                     | -                                       |
| Impairment loss recognised on other   |      |  |                              |                             |                    |                     |   |
| receivables   |      |  | -                            |                             | -                  | -                   |   |
| Fair value adjustment   |      |  | (2.504,787)                  |                             |                    | _                   |   |
| Finance cost  |      |  | 299,020                      |                             |                    | 112,575             |   |
| Interest received/investment income   |      | (2,367,095)  | (601,473)                    | (307,744)                   | (2,367,095)        | (601,473)           | (307,744)                               |
| Transfer of assets<br>Disposal  |      | 3.   | 1                            | 1                           |                    |                     |   |
| Actuarial loss on gratuity scheme   |      | 15   |                              | -                           |                    | -                   | -                                       |
| Effect of acquisitioin of subsidiary  |      | 92   | -                            | -                           | -                  |                     | 120                                     |
| Changes in operating assets and liabilities:  |      |  |                              |                             |                    |                     |   |
| NCI<br>(Increase)/decrease in inventories   |      | 11.593.420   | (31,861,024)                 | (8,299,509)                 | 14,066,141         | (31,613,587)        | (8,641,660)                             |
| Increase in biological assets   |      | (243,678)  | 1,382,289                    | 995,555                     | 14,000,141         | (31,013,301)        | (0,041,000)                             |
| (Increase)/decrease in trade and other<br>receivables                                   |      | (12,757,880)   | (3,030,382)                  | (3,957,026)                 | (10,843,943)       | (5,564,762)         | (4,719,619)                             |
| Increase in other assets  |      | (4,975,454)  | (8,252,115)                  | 564,364                     | (5,641,907)        | (8,377,104)         | (149,734)                               |
| Increase in other liabilities   |      | (2,737,346)  | 695,592                      | (1,995,581)                 | (2,733,694)        | 692,921             | (1,994,602)                             |
| investment in subsidiariy<br>Increase in trade payables                                 |      | (7,517,048)  | 60,186,888                   | 20,384,465                  | (7,680,659)        | 60,990,335          | 21,071,241                              |
| Increase in employee benefits   |      | (42,416)   | (48,043)                     | (46,302)                    | (4,617)            | (48,043)            | (46,302)                                |
| Increase/Decrease in Investment   |      |  | A                            |                             |                    |                     | 0,04                                    |
| Cash generated from operations  |      | 23,510,986   | 41,640,043                   | 25,944,165                  | 27,000,583         | 39,633,652          | 23,824,212                              |
| Gratuity scheme payments<br>Finance Cost  |      | 2.367.095  | (299,020)                    | 307.744                     | 2,367,095          | (112,575)           | 307,744                                 |
| Tax paid in the year  | (22  | (6,029,669)  | (4,972,091)                  | (5,119,730)                 | (6,029,669)        | (4,972,091)         | (5,119,703)                             |
| Net cash from operating activities  Cash flows from investing activities                | 100  | 19,848,412   | 36,368,932                   | 21,132,179                  | 23,338,009         | 34,548,986          | 19,012,253                              |
| P BES   |      | 100  | E .                          | 15                          |                    | 10.5                | -012                                    |
| Purchase of investment in subsidiary company<br>Purchase of other long term Investments |      |  |                              | (544,616)                   |                    | 60 <b>=</b> 3       | (544,616)                               |
| Purchase of Property, plant and equipment   | 15   | (3,642,973)  | (4,885,531)                  | (3,341,340)                 | (5,749,717)        | (3,101,264)         | (1,284,293)                             |
| Sale of Property, plant and equipment   | 15   | 32,666   | 406,145                      | 126000                      | 32,666             | 390,634             | *************************************** |
| Purchase of intangible asset<br>Interest received                                       | 16   | 12   | 601,473                      | -                           | 20                 | 601,473             |   |
| Payment in respect of acquisition under   |      |  | 001,473                      |                             |                    |                     | 3.7                                     |
| common control  |      |  |                              |                             |                    |                     | -                                       |
| Net cash used in investing activities   | 2    | (3,610,306)  | (3,877,913)                  | (3,885,956)                 | (5,717,051)        | (2,109,157)         | (1,828,909)                             |
| Cash flows from financing activities<br>Dividends paid                                  |      | (13,200,000)   | (6,000,000)                  | (6,000,000)                 | (13,200,000)       | (6,000,000)         | (6,000,000)                             |
| Loan obtained during the year   |      | (10,200,000)   | 2,036,393                    | -                           | (10,230,000)       | (0,000,000)         | -                                       |
| Payment of loans  | -    | (1,915)  | (2,500,000)                  | (2,500,000)                 |                    | (2,500,000)         | (2,500,000)                             |
| Net cash used in financing activities<br>Net increase / (decrease) in cash and cash     | _    | (13,201,915)   | (6,463,607)                  | (8,500,000)                 | (13,200,000)       | (8,500,000)         | (8,500,000)                             |
| equivalents   |      | 3,036,189  | 26,027,412                   | 8,746,223                   | 4,420,958          | 23,939,829          | 8,683,344                               |
| Cash and cash equivalents at beginning of<br>year                                       |      | 35,020,299   | 8,992,887                    | 8,992,887                   | 32,872,122         | 8,932,293           | 8,932,293                               |
| Cash and cash equivalents at end  | 23   | 38,056,491   | 35,020,299                   | 17,739,109                  | 37,293,090         | 32,872,122          | 17,615,610                              |
|   | 4    | The second secon |                              |                             |                    |                     |   |

#### 1. General information

The Company was incorporated as a Public Limited Liability company on 4 January 2005, commenced operation on 1 January 2006 and became quoted on the Nigerian Stock Exchange in March 2007. Its current shareholding is 68% by Dangote Industries Limited and 32% by Nigerian public

The ultimate controlling party is Dangote Industries Limited.

The registered address of the Company is located at GDNL Administrative Building, Terminal E, Shed 20 NPA Apapa WharfComplex, Apapa, Lagos

#### 1.11 The principal activity

The principal activity of the Group is the refining of raw sugar into edible sugar and the selling of refined sugar. The Company's products are sold through distributors across the country

#### 1.12 Going Concern status

The Company has consistently been making profits. The Directors believe that there is no intention or threat from any party to curtail significantly its line of business in the foreseable future. Thus, these financial statements are prepared on a going concern basis

#### 1.13 Operating environment

Including economic, political and social, and legal legislative risks. As has happened in the past, actual or percieved financial problems or an increase in the perceived risks associated with investing in emerging economies could adversely affect the investment climate in Nigeria and the country's economy in general. The global financial system continues to exhibit signs of deep stress and many economies around the world are experiencing lesser or no growth than in prior years. These conditions could slow or distrupt Nigeria's economy, adversly affecting the Company's access to capital and cost of capital for the Company and more generally, its business, result of operation, financial condition and prospects

#### 1.14 Financial period

These financial statements cover the financial period from 1 January 2017 to 30 September 2017 with comparatives for the year ended 31 December 2016 and 30 September 2016 respectively

#### 1.2 SIGNIFICANT ACCOUNTING POLICIES

The principal accounting policies applied in the preparation of these financial statements are set out below. These policies have been consistently applied to all the years presented, unless otherwise stated

#### 1.2.1 Statement of compliance

These financial statements have been prepared in accordance with International Financial Reporting standards (IFRS)

#### 1.2.2 Basis of preparation

The consolidated and separate financial statements have been prepared on the historical cost basis fair value of the consideration given in exchange for assets

The principal accounting policies are set out below:

#### 1.3 Consolidation Subsidiaries

Consolidation of a subsidiary begins when the Company obtains control over the subsidiary and ceases when the Company loses control of the subsidiary. Specifically, income and expenses of a subsidiary acquired or disposed of during the year are included in the consolidated statement of profit or loss and other comprehensive income from the date the Company gains control until the date when the Company ceases to control the subsidiary- Profit or loss and each component of other comprehensive income are attributed to the owners of the Company and to the non-controlling interests. Total comprehensive income of subsidiaries is attributed to the owners of the Company and to the non-controlling interests even if this results in the non-controlling interests having a deficit balance. When necessary, adjustments are made to the financial statements of subsidiaries to bring their accounting policies into line with the Group's accounting policies. All intragroup assets and liabilities, equity, income, expenses and cash flows relating to transactions between members of the Group are eliminated in full on consolidation. The results of subsidiaries acquired or disposed of during the year are included in the Group statement of comprehensive income from the effective date of acquisition or up to the effective date of disposal as appropriate.

In the Company's separate financial statements, investments in subsidiaries are carried at cost less any impairment that has been recognised in profit or loss

#### 1.3.1 Functional and presentation currency

These financial statements are presented in Naira, which is the Company's functional currency. All financial information presented in naira has been rounded to the nearest thousand

#### 1.3.2 Revenue recognition

Revenue is derived principally from the sale of goods and is measured at the fair value of consideration received or receivable, after deducting discounts, volume rebates, volume rebates, value added tax and any estimated customer returns. Sales are stated at their invoiced amount which is net of value added taxes and discounts.

#### Sale of goods

Revenue from the sale of goods is recognised when all the following conditions are satisfied:

- •the Company has transferred to the buyer the significant risks and rewards of ownership of the goods;
  •the Company retains neither continuing managerial involvement to the degree usually associated with ownership nor effective control over the goods sold:
- •the amount of revenue can be measured reliably,
- it is probable that the economic benefits associated with the transaction will flow to the Company, and
- •The costs incurred or to be incurred in respect of the transaction can be measured reliably.

#### 1.3.2 Revenue recognition (continued)

Specifically, revenue from the sale of goods is recognised when goods are delivered (or collected, if sold under self-collection terms) and legal tittle is passed

Interest income from a financial asset is recognised when it is probable that the economic benefits will flow to the Company and the amount of revenue can be measured reliably. Interest income is accrued on a time basis, by reference to the principal outstanding and at the effective interest rate applicable, which is the rate that exactly discounts estimated future cash receipts through the expe-cted life of the financial assets to that assets's net carrying amonut on initial recognition

#### 1.3.3 Retirement benefit costs

Payments to defined contribution retirement benefit plans are recognised as an expense when employees have rendered service entitling them to the contributions.

For defined benefit retirement benefit plans, the cost of providing benefits is determined using the projected unit Credit Metod, with acturial valuations being carried out at the end of each reporting period. Acturial gains and losses are recognised immediately in the Statement of other comprehensive income. Past service cost is recognised immediately in the profit or loss account to the extent that the benefits are vested, and otherwise is amortised on a straight line basis over the average period untill benefits become vested.

The retirement benefit obligation recognised in the statements of financial position represents the present value of the defined benefit obligation as adjusted for unrecognised past service cost, and as unrecognized actuarial losses and past service costs, plus the present value of available refunds and

#### 1. 3.4 Taxation

Income tax expense represents the sum of the tax currently payable and deferred tax.

#### Current tax

The tax currently payable is based on taxable profit for the year. Taxable profit differs from profit as reported in the statements of comprehensive income because of items of income or expense that are taxable or deductible in other years and items that are never taxable or deductible. The Company's liability for current tax is calculated using tax rates that have been enacted or by the end of the reporting period.

Current income tax is the expected amount of income tax payable on the taxable profit for the year determined in accordance with the Companies Income Tax Act (CITA) using statutory tax rates of 30% at the reporting sheet date. Education tax is assessed at 2% of the assessable profits.

#### Deferred tax

Deferred tax is recognised on temporary differences between the carrying amounts of assets and liabilities in the financial statements and the corresponding tax bases used in the computation of taxable profit. Deferred tax liabilities are generally recognised for all taxable temporary differences. Deferred tax assets are generally recognised for all deductible temporary differences to the extent that it is probable that taxable profits will be available against which those deductible temporary differences can be utilised. Such deferred tax assets and liabilities are not recognised if the temporary difference arises from goodwill or from the initial recognition (other than in a business combination) of other assets and liabilities in a transaction that affects neither the taxable profit nor the accounting profit.

The carrying amount of deferred tax assets is reviewed at the end of each reporting period and reduced to the extent that it is no longer probable that sufficient taxable profits will be available to allow all or part of the asset to be recovered.

#### 1.3.4 TAXATION (continued)

Deferred tax assets and liabilities are measured at the tax rates that are expected to apply in the period in which the liability is settled or the asset realised, based on tax rates (and tax laws) that have been enacted or substantively enacted by the end of the reporting period. The measurement of deferred tax liabilities and assets reflects the tax consequences that would follow from the manner in which the Company expects, at the end of the reporting period, to recover or settle the carrying amount of its assets and liabilities.

Deferred tax assets and liabilities are offset when there is a legally enforceable right to set off current tax assets against current tax liabilities and when they relate to income taxes levied by the same taxation authority and the Company intends to settle its current tax assets and liabilities on a net basis.

Current and deferred tax are recognised in profit and loss, except when they relate to items that are recognised in other comprehensive income or directly in equity, in which case, the current and deferred tax are recognised in other comprehensive income or directly in equity respectively. Where current tax and deferred tax arises from the initial accounting for a business combination, the tax effect is included in the accounting for the business combination.

Upon disposal of an associate that results in the Company losing significant influence over that associate, any retained investment is measured at fair value at that date and the fair value is regarded as its fair value on initial recognition as a financial asset in accordance with IAS 39. The difference between the previous carrying amount of the associate attributable to the retained interest and its fair value is included in the determination of the gain or loss on disposal of the associate. In addition, the Company account for all amounts previously recognised in other income in relation to that associate on the assets or liabilities. Therefore, if a gain or loss previously recognized in order comprehensive income by that associate would be reclassified to profit or loss on the disposal of the related assets and liabilities, the Company reclassifies the gain or loss from equity to profit or loss (as a reclassification adjustments) when it loses significant influence over the associate.

When the company transacts with its associate, profits and losses resulting from the transactions with the associate are recognized in the Company's financial statements only to the extent of interest in the associates that are not related to the Company.

An associate is an entity over which the Company has significant influence and that is neither a subsidiary nor an interest in a joint venture. Significant influence is the power to participate in the financial and operating policy decisions of the investee but is not control or joint control those policies.

#### 1.3.5 Property, plant and equipment

#### i. Recognition and measurement

Items of property, plant and equipment are measured at cost less accumulated depreciation and accumulated impairment losses.

Cost includes expenditure that is directly attributable to the acquisition of the asset. Fixed assets under construction are disclosed as capital work-in-progress. The cost of construction recognised

assets to a working condition for their intended use, the costs of dismantling and removing the items and restoring the site on which they are located, and borrowing costs on qualifying assets.

Purchased software that is integral to the functionality of the related equipment is capitalized as part of the equipment.

When parts of an item of property, plant and equipment have different useful lives, they are accounted for as separate items (major components) of property, plant and equipment.

Gains and losses on disposal of an item of property, plant and equipment are determined by comparing the proceeds from disposal with the carrying amount of property, plant and equipment, and are recognized in the statement of comprehensive income.

#### ii. Subsequent costs

The cost of replacing a part of an item of property, plant and equipment is recognized in the carrying amount of the item if it is probable that the future economic benefits embodied within the part will flow to the Company and its cost can be measured reliably. The carrying amount of the replaced part is derecognized. The costs of the day-to-day servicing of property, plant and equipment are recognized in profit or loss as incurred.

#### 1.3.5 Property, plant and equipment (continued)

Depreciation is calculated on the depreciable amount, which is the cost of an asset, or other amount substituted for cost, less its residual value.

Depreciation is recognized in profit or loss on a straight-line basis over the estimated useful lives of each part of an item of property, plant and equipment which reflects the expected pattern of consumption of the future economic benefits embodied in the asset. Leased assets are depreciated over the shorter of the lease term and their useful lives unless it is reasonably certain that the Company will obtain ownership by the end of the lease term in which case the assets are depreciated over the useful life.

The estimated useful lives for the current and comparative periods are as follows:

- ·Buildings 50 years (2%)
- Plant and Machinery 15 years (6.67%)
- Motor Vehicles 4 years (25%)
- Computer Equipment 3 years (33.3%)
- Tools and Equipment 4 years (25%)
- •Furniture and Equipment 5 years (20%)
- Aircraft 25 years (4%)

Freehold land is not depreciated

Depreciation methods, useful lives and residual values are reviewed at each financial year end and adjusted if appropriate. Capital work-in-progress is not depreciated. The attributable cost of each asset is transferred to the relevant asset category immediately the asset is available for use and depreciated accordingly.

Properties in the course of construction for production, supply or administrative purposes, or for purposes not yet determined, are carried at cost, less any recognised impairment loss. Cost includes professional fees and, for qualifying assets, borrowing costs capitalised in accordance with the Company's accounting policy. Depreciation of these assets, on the same basis as other property assets, commences when the assets are ready for their intended use.

Depreciation is recognised so as to write off the cost of assets (other than properties under construction) less their residual values over their useful lives, using the straight-line method. The estimated useful lives, residual values and depreciation method are reviewed at each year end, with the effect of any changes in estimate accounted for on a prospective basis.

Assets held under finance leases are depreciated over their expected useful lives on the same basis as owned assets or, where shorter, the term of the relevant lease.

#### 1.3.6 Leases

Leases are classified as finance leases whenever the terms of the lease transfer substantially all the risks and rewards of ownership to the lessee. All other leases are classified as operating leases.

Operating lease payments are recognised as an expense on a straight line basis over the lease term, except where another systematic basis is more representative of the time pattern in which economic benefits from the leased assets are consumed. Contingent rentals arising under operating leases are recognised as an expense in the period in which they are incurred.

In the event that lease incentives are received to enter into operating leases, such incentives are recognised as a liability. The aggregate benefit of incentives is recognised as a reduction of rental expense on a straight line basis, except where another systematic basis is more representative of the time pattern in which economic benefits from the leased assets are consumed.

Where there are no agreed lease terms, rent payable is recognised as incurred.

#### 1.3.7 Intangible assets

#### Intangible assets acquired separately

Intangible assets with finite useful lives that are acquired separately are carried at cost less accumulated amortisation and accumulated impairment losses. Amortisation is recognised on a straight-line basis over their estimated useful lives. The estimated useful life and amortisation method are reviewed at the end of each annual reporting period, with the effect of any changes in estimate being accounted for on a prospective basis. Intangible assets with indefinite useful lives that are acquired separately are carried at cost less accumulated impairment losses.

#### Derecognition of intangible assets

An intangible asset is derecognized on disposal, or when no future economic benefits are expected from use or disposal. Gains or losses arising from derecognition of an intangible asset, measured as the difference between the net disposal proceeds and the carrying amount of the asset, are recognised in profit or loss when the asset is derecognized.

#### 1. 3.8 Impairment of Tangible and intangible assets other than Goodwill

At the end of each reporting period, the Company reviews the carrying amounts of its tangible and intangible assets to determine whether there is any indication that those assets have suffered an impairment loss. If any such indication exists, the recoverable amount of the asset is estimated in order to determine the extent of the impairment loss (if any). Where it is not possible to estimate the recoverable amount of an individual asset, the Company estimates the recoverable amount of the cash-generating-unit to which the asset belongs. Where a reasonable and consistent basis of allocation can be identified, corporate assets are also allocated to individual cash-generating units, or otherwise they are allocated to the smallest group of cash-generating units for which a reasonable and consistent allocation basis can be identified.

Intangible assets with indefinite useful lives and intangible assets not yet available for use are tested for impairment at least annually, and whenever there is an indication that the asset may be impaired.

Recoverable amount is the higher of fair value less costs to sell and value in use. In assessing value in use, the estimated future cash flows are discounted to their present value using a pre-tax discount rate that reflects current market assessments of the time value of money and the risks specific to the asset for which the estimates of future cash flows have not been adjusted.

If the recoverable amount of an asset (or cash-generating unit) is estimated to be less than its carrying amount, the carrying amount of the asset (or cash-generating unit) is reduced to its recoverable amount. An impairment loss is recognised immediately in profit or loss.

Where an impairment loss subsequently reverses, the carrying amount of the asset (or cashgenerating unit) is increased to the revised estimate of its recoverable amount, but so that the increased carrying amount does not exceed the carrying amount that would have been determined had no impairment loss been recognised for the asset (or cash-generating unit) in prior years. A reversal of an impairment loss is recognised immediately in profit or loss.

#### 1.39 Inventories

Inventories are stated at the lower of cost and net realisable value. Cost of engineering spares and consumable stock is determined on a weighted average basis. Cost of other stock (Raw materials, packaging materials, work in progress and finished goods) is determined on the basis of standard costs adjusted for variances. Standard costs are periodically reviewed to approximate actual costs.

Goods in transit are valued at the invoice price. Cost of inventory includes purchase cost, conversion cost (materials, labour and overhead) and other costs incurred to bring inventory to its present location and condition. Finished goods, which include direct labour and factory overheads, are valued at standard cost adjusted at year-end on an actual cost basis.

Costs, including an appropriate portion of fixed and variable overhead expenses, are assigned to inventories by the method most appropriate to the particular class of inventory, with the majority being valued on an average cost basis. Net realizable value represents the estimated selling price for inventories less all estimated costs of completion and costs necessary to make the sale.

#### 1.39.1 Provisions

Provisions are recognised when the Company has a present obligation (legal or constructive) as a result of a past event, it is probable that the Company will be required to settle the obligation, and a reliable estimate can be made of the amount of the obligation (when the time value of money is material).

The amount recognised as a provision is the best estimate of the consideration required to settle the present obligation at the end of the reporting period taking into account the risks and uncertainties surrounding the obligation. Where a provision is measured using the cash flows estimated to settle the present obligation, its carrying amount is the present value of those cash flows.

When some or all of the economic benefits required to settle a provision are expected to be recovered from a third party, a receivable is recognised as an asset if it is virtually certain that reimbursement will be received and the amount of the receivable can be measured reliably.

#### 1.39.2 Onerous contracts

Present obligations arising under onerous contracts are recognised and measured as provisions. An onerous contract is considered to exist where the Company has a contract under which the unavoidable costs of meeting the obligations under the contract exceed the economic benefits expected to be received from the contract

#### 1.39.3 Environmental costs

Costs incurred that result in future economic benefits, such as extending useful lives, increasing capacity or safety, and those costs incurred to mitigate or prevent future environmental contamination are capitalized. When the Company's management determine that it is probable that a liability for environmental costs exists and that its resolution will result in an outflow of resources, an estimate of the future remediation cost is recorded as a provision without contingent insurance recoveries being offset (only virtually certain insurance recoveries are recognized as an asset on the statement of financial position). When we do not have a reliable reversal time schedule or when the effect of the passage of time is not significant, the provision is calculated based on undiscounted cash flows.

Environmental costs, which are not included above, are expensed as incurred.

#### 1.39.4 Financial instruments

Financial assets and financial liabilities are recognised when the Company becomes a party to the contractual provisions of the instrument.

Financial assets and financial liabilities are initially measured at fair value. Transaction cost that are directly attributable to the acquisition or issue of the financial assets and financial liabilities (other than financial assets or financial liabilities at fair value through profit or loss) are added to or deducted from the fair value of the financial assets or financial liabilities, as appropriate, on initial recognition. Transaction costs directly attributable to the acquisition of financial assets or financial liabilities at fair value through profit or loss are recognised immediately in profit or loss.

#### Financial assets

Financial assets are classified into the following specified categories: financial assets at fair value through profit or loss (FVTPL), held-to-maturity, investments, available-for-sale (AFS), financial assets and loans and receivables. The classification depends on the nature and purpose of the financial assets and is determined at the time of initial recognition. All regular purchases or sales of financial assets are recognised and derecognized on a trade date basis. Regular purchases or sales are purchases or sales of financial assets that require delivery of assets within the time frame established by regulation or convention in the market place. The Company's financial assets comprise other loans and receivables.

#### Effective interest method

The effective interest method is a method of calculating the amortised cost of a debt instrument and of allocating interest income over the relevant period. The effective interest rate is the rate that exactly discounts estimated future cash receipts (including all fees on points paid or received that form an integral part of the effective interest rate, transaction costs and other premiums or discounts) through the expected life of the debt instrument, or (where appropriate) a shorter period, to the net carrying amount on initial recognition.

Income is recognised on an effective interest basis for debt instruments other than those financial assets classified as at FVTPL.

#### Loans and receivables

Loans and receivables are non-derivative financial assets with fixed or determinable payments that are not quoted in an active market. Loans and receivables (including trade and other receivables) are measured at amortised cost using the effective interest method, less any impairment. Interest income is recognised by applying the effective interest rate, except for short-term receivables when the recognition of interest would be immaterial.

#### Derecognition of financial assets

The Group derecognises a financial asset only when the contractual rights to the cash flows from the asset expire, or when it transfers the financial asset and substantially all the risks and rewards of ownership of the asset to another entity. If the Company neither transfers nor retains substantially all the risks and rewards of ownership and continues to control the transferred asset, the Company recognises its retained interest in the asset and an associated liability for amounts it may have to pay.

If the Group retains substantially all the risks and rewards of ownership of a transferred financial asset, the Company continues to recognise the financial asset and also recognises a collateralised borrowing for the proceeds received.

On derecognition of a financial asset in its entirety, the difference between the asset's carrying amount and the sum of the consideration received and receivable and the cumulative gain or loss that had been recognised in other comprehensive income and accumulated in equity is recognised in profit or loss.

#### 1.39.4 Financial Instruments (continued)

#### Impairment of financial assets

Financial assets, other than those at FVTPL, are assessed for indicators of impairment at the end of each reporting period. Financial assets are considered impaired when there is objective evidence that as a result of one or more events that occurred after the initial recognition of the financial asset, the estimated future cash flows of the investment have been affected.

For all categories of financial assets, objective evidence of impairment could include:

- · significant financial difficulty of the issuer or counterparty, or
- · breach of contract, such as a default or delinquency in interest or principal payments; or
- · It is becoming probable that the owner will enter bankruptcy or financial re-organisation; or
- the disappearance of an active market for that financial asset because of financial difficulties.

For certain categories of financial asset, such as trade receivables, assets that are assessed not to be impaired individually are, in addition, assessed for impairment on a collective basis. Objective evidence of impairment for a portfolio of receivables could include the Company's past experience of collecting payments, an increase in the number of delayed payments in the portfolio past the average credit period of 30 days, as well as observable changes in national or local economic conditions that correlate with default on receivables.

For financial assets carried at amortised cost, the amount of the impairment loss recognised is the difference between the asset's carrying amount and the present value of estimated future cash flows discounted at the financial assets original effective rate.

For financial assets carried at cost, the amount of the impairment loss is measured as the difference between the asset's carrying amount and the present value of the estimated future cash flows discounted at the current market rate of return for a similar financial asset. Such impairment loss will not be reversed in subsequent periods.

The carrying amount of the financial asset is reduced by the impairment loss directly for all financial assets with the exception of trade receivables, where the carrying amount is reduced through the use of an allowance account. When a trade receivable is considered uncollectible, it is written off against the allowance account. Subsequent recoveries of amounts previously written off are credited against the allowance account. Changes in the carrying amount of the allowance account are recognised in profit or loss.

#### Cash and cash equivalents

Cash and cash equivalents consist of cash, highly liquid investments and cash equivalents which are not subject to significant changes in value and with an original maturity date of generally less than three months from the time of purchase.

#### 1.39.4 Financial Instruments (continued)

#### Financial liabilities and equity instruments issued by the Group

#### Classification as debt or equity

Debts and equity instruments are classified as either financial liabilities or as equity in accordance with the substance of the contractual arrangements and the definitions of a financial liability and an equity instrument.

#### Equity instruments

An equity instrument is any contract that evidences a residual interest in the assets of an entity after deducting all of its liabilities. Equity instruments issued by the Company are recognised at the proceeds received, net of direct issue costs.

Incremental costs directly attributable to the issue of ordinary shares and share options are recognized as a deduction from equity, net of any tax effects.

#### Financial liabilities

Financial liabilities are classified as either financial liabilities at fair value through P&L (FVTPL) or other liabilities.

Financial liabilities are classified as at FVTPL when the financial liability is either held for trading or it is designated as at FVTPL. A financial liability is classified as held for trading if:

- it has been acquired principally for the purpose of repurchasing it in the near term or on initial recognition
- it is part of the portfolio of identified financial instrument that the company manages together and has a recent actual pattern of short term profit taking;
- or it is a derivative that is not designated and effective as a hedging instrument.

A financial liability other than a financial liability held for trading may be designated as at FVTPL upon initial recognition if such designation eliminates or significantly reduces a measurement or recognition inconsistency that would otherwise arise; or the financial liability forms part of a group of financial assets or financial liabilities or both, which is managed and its performance is evaluated on a fair value basis, in accordance with the Company's documented risk management or investment strategy, and information about the grouping is provided on that basis; or it forms part of a contract containing one or more embedded derivatives, and IAS 39 permits the entire combined contract (asset or liability) to be designated as at FVTPL.

Financial liabilities at FVTPL are stated at fair value, with any gains or losses arising on remeasurement recognised in profit or loss. The net gain or loss recognised in profit or loss incorporates any interest paid on the financial liability and is included in the "other gains and losses" line item.

#### Other financial liabilities

Other financial liabilities (including borrowings and trade and other payables) are subsequently measured at amortised cost using the effective interest method.

The effective interest method is a method of calculating the amortised cost of a financial liability and of allocating interest expense over the relevant period. The effective interest rate is the rate that exactly estimates future cash payments (including all fees and points paid or received that form an integral part of the effective interest rate, transaction costs and other premiums or discounts) through the expected life of the financial liability, or (where appropriate), a shorter period, to the net carrying amount on initial recognition.

#### Derecognition of financial liabilities

The Company derecognises financial liabilities when, and only when the Company's obligations are discharged, cancelled, or they expire. The difference between the carrying amount of the financial liability derecognised and the consideration paid, and payable is recognised in profit or loss.

#### 1.39.5 Earnings per share

The Group presents basic and diluted earnings per share (EPS) data for its ordinary shares. Basic EPS is calculated by dividing the profit or loss attributable to ordinary shareholders of the Group by the weighted average number of ordinary shares outstanding during the period, adjusted for own shares held, if any. Diluted EPS is determined by adjusting the profit or loss attributable to ordinary shareholders and the weighted average number of ordinary shares outstanding, adjusted for own shares held, if any, for the effects of all dilutive potential ordinary shares.

#### 1.39.6 Functional and presentation currency

#### Functional and presentation currency

Items included in the Consolidated and separate financial statements of each of the Group entities are measured using the currency of the primary economic environment in which the entity operates (the functional currency).

The consolidated and separate financial statements are presented in Naira which is the Group's functional and presentation currency.

#### Foreign currency transactions and translation

Foreign currency transactions are translated into the functional currency using the exchange rates prevailing at the dates of the transactions. Foreign exchange gains and losses resulting from the settlement of such transactions and from the translation at year-end exchange rates of monetary

loss and other comprehensive income.

Non-monetary assets and liabilities in a foreign currency that are measured in terms of historical cost are translated using the exchange rate at the transaction date and are not restated.

Non-monetary assets and liabilities denominated in foreign currencies that are stated at fair value are translated to the functional currency at foreign exchange rates prevailing at the dates the fair value was determined and are not restated.

#### 1.39.7 Borrowing costs

Borrowing costs directly attributable to the acquisition, construction, or production of qualifying assets, which are assets that necessarily take a substantial period of time to get ready for their intended use or sale are added to the cost of those assets, until such time as the assets are substantially ready for their intended use or sale.

Investment income earned on the temporary investment of specific borrowings pending their expenditure on qualifying assets is deducted from the borrowing costs eligible for capitalization.

All other borrowing costs are recognised in profit or loss in the period in which they are incurred.

#### 1.39.8 Segment information

Information reported to the Chief Operating decision maker of the Group for the purposes of resource allocation and assessment of segment performance focuses on its sole product, refined sugar based on different geographical location. Segment reporting has been prepared based on the geographicalinformation of the group.

#### 1.39.9 Biological assets

A biological asset is defined as a living animal or plant while biological transformation comprises the processes of growth, degeneration, production and procreation that cause qualitative or quantitative changes in biological asset.

#### Recognition of assets

The Group recognises biological assets or agricultural produce when, and only when, all of the following conditions are met:

the Group controls the asset as a result of past events;

it is probable that future economic benefits associated with the asset will flow to the Group; and the fair value or cost of the asset can be measured reliably.

Biological asset consists of cane roots and growing cane which are yet to be harvested as at year end, and these are measured at fair value.

#### 2 Significant judgements and sources of estimation uncertainty

In the application of the Group's significant accounting policies, described in note 4, the directors are required to make judgments, estimates and assumptions about the carrying amounts of assets

assumptions are based on historical experience and other factors that are considered to be relevant.

Actual results may differ from these estimates.

The estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the period in which the estimate is revised if the revision affects only that period, or in the period of the revision and future periods if the revision affects both current and future periods.

#### Critical judgements and sources of estimation uncertainty

The following are the critical judgements, apart from those involving estimations, that the directors have made in the process of applying the Group's accounting policies and that have the most significant effect on the amounts recognised in the consolidated financial statements.

The key assumptions concerning the future, and other key sources of estimation uncertainty at the reporting date, that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next financial year, are discussed below.

#### Revenue Recognition

In recognising revenue, critical judgement is made with respect to the mode of delivery. Where the customer opts to make personal arrangement to take delivery of goods by bringing his own truck, revenue is recognised as soon as the truck is loaded and a waybill is generated. However, where the customer opts for delivery to be made using DSR trucks, revenue is recognised only when the goods are delivered at the address provided and receipt of same is acknowledged on the waybill

#### 2 Significant judgements and sources of estimation uncertainty (continued)

#### Allowance for credit losses

The Company periodically assesses its trade receivables for probability of credit losses. Management considers several factors including past credit record, current financial position and credibility of management, judgment is exercised in determining the allowances made for credit losses.

Provisions are made for receivables that have been outstanding for 365 days, in respect of which there is no firm commitment to pay by the customer.

Furthermore all balances are reviewed for evidence of impairment and provided against once recovery is doubtful. These assessments are subjective and involve a significant element of judgment by management on the ultimate recoverability of amounts receivable.

#### Fair values of biological assets

The fair value of the biological asset is derived using a replacement cost approach. Management uses estimates for the costs to replace the biological asset by segmenting the assets into their various life circles less expected costs to produce and sell the sugar and molasses, which are determined by considering historical actual costs incurred on a per hector basis. The estimated selling price and costs are subject to fluctuations based on the timing of prevailing growing conditions economic and market conditions as obtained from the various units directly involved in the sales and biological transformation of the assets

#### Fair values of biological assets Cane roots:

The fair value of the cane roots is derived using a replacement cost approach, which is adjusted for the remaining expected useful life of the cane roots. This requires an estimate from management of the expected useful lives of the cane roots, which has been assessed as 5 years.

#### Growing cane:

Growing cane is valued using the estimated yield in tons of sugarcane projected to be harvested from the existing cane roots, less estimated costs of harvest and transport. For this purpose, management is required to assess the estimated selling price, which has been adjusted for time value of money and inflation based on prevailing market and economic conditions.

#### Key sources of estimation uncertainty

The following are the key assumptions concerning the future, and other key sources of estimation uncertainty at the end of the reporting period, that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next financial year.

#### Useful life of property, plant and equipment

The Group reviewed and revised the estimated useful lives of its property, plant and equipment on transition to IFRS on 1 January, 2011, and under IFRS, has reviewed them annually at each reporting date. Useful lives are estimated based on the engineer's report, as at each reporting date. Some of the factors considered include the current service potential of the assets, potential cost of repairs and maintenance.

There is a degree of subjective judgment in such estimation which has a resultant impact on profit and total comprehensive income for the year.

|   |   | GROUP       | GROUP       | GROUP       | COMPANY     | COMPANY     | COMPANY     |
|---|---|-------------|-------------|-------------|-------------|-------------|-------------|
|   |   | 30/9/2017   | 31/12/2016  | 30/9/2016   | 30/9/2017   | 31/12/2016  | 30/9/2016   |
|   |   | N'000       | N'000       | N'000       | N'000       | N'000       | N'000       |
| 5 | Revenue                                 |             |             |             |             |             |             |
|   | Revenue from the sale of sugar - 50kg   | 156,119,839 | 162,918,000 | 110,431,114 | 152,565,669 | 160,666,526 | 108,282,354 |
|   | Revenue from the sale of sugar - Retail | 3,755,138   | 3807756     | 2,498,597   | 3,755,138   | 3,807,756   | 2,498,597   |
|   | Revenue from the sale of molasses       | 560,070     | 198243      | 91,706      | 334,014     | 133,942     | 59,260      |
|   | Freight income                          | 2,596,141   | 2800937     | 2,231,772   | 2,596,141   | 2,800,937   | 2,231,772   |
|   |   | 163,031,187 | 169,724,936 | 115,253,189 | 159,250,961 | 167,409,161 | 113,071,983 |

#### 5.1 Segment information

Information reported to the chief operating decision maker (the Managing Director) for the purposes of resource allocation and assessment of segment performance is based on the entity as a whole as there is no other distinguishable component of the entity that engages in business activities from which it earns revenues and incurs expenses whose operating results are regularly reviewed by the Managing Director to make decisions about resources to be allocated to the segment and assess its performance and for which discrete financial information is available.

Segment information is presented in respect of the group's reportable segments. For Management purpose, the Group is organised into business units by geographical areas in which the group operates and the locations

location of the principal operations as follows: Northern Nigeria, Southern Nigeria, Eastern Nigeria and Lagos

#### Segmental revenue and results

The company's revenue from external customers by region of operations is listed below

|          | GROUP       | GROUP       | GROUP       | COMPANY     | COMPANY     | COMPANY     |
|----------|-------------|-------------|-------------|-------------|-------------|-------------|
|          | 30/9/2017   | 31/12/2016  | 30/9/2016   | 30/9/2017   | 31/12/2016  | 30/9/2016   |
|          | N'000       | N*000       | N'000       | N'000       | N'000       | N'000       |
| Nigeria; |             |             |             |             |             |             |
| Lagos    | 77,278,552  | 82,380,863  | 50,772,032  | 77,278,552  | 82,380,863  | 50,772,032  |
| North    | 56,996,627  | 61,366,486  | 45,879,923  | 53,216,401  | 59,050,711  | 43,698,717  |
| West     | 19,972,271  | 18,581,808  | 13,302,831  | 19,972,271  | 18,581,808  | 13,302,831  |
| East     | 8,783,736   | 7,395,779   | 5,298,402   | 8,783,736   | 7,395,779   | 5,298,402   |
|          | 163,031,187 | 169,724,936 | 115,253,189 | 159,250,961 | 167,409,161 | 113,071,983 |

#### Information about major customers

There is a single customer who buys industrial Non-Fortified Sugar that represents more than 10% of total sales during the year.

#### Large Corporate/Industrial Users

These are leading blue chip companies in Nigeria, and they include manufacturers of confectioneries and soft drinks. This group typically accounts for 30% of the company's sales. They buy Non-Fortified sugar exclusively.

#### Segmental Information (continued) Distributors

The company sells unfortified sugar mainly to pharmaceutical, food and bovorago manufacturers. It also sells to distributors who sell to small wholesalers, confectioners and other smaller value-adding enterprises who provide the distribution network to the Nigerian retail market. The Company sells a small amount of sugar directly to retail customers. Retail packaging comes in various sizes of 250g, 500g, and 1kg under the brand name "Dangote Sugar". Sales to Distributors account for 70% of the company's revenue.

The Company provides a delivery service to customers by transporting refined sugar to other destinations. Freight income represents revenue earned in this respect during the year. The associated cost of providing this service is included in cost of sales.

CROUP COMPANY COMPANY COMPANY

|        |   | GROUP              | GROUP                | GROUP              | COMPANY            | COMPANY             | COMPANY            |
|--------|---|--------------------|----------------------|--------------------|--------------------|---------------------|--------------------|
| 6      | Cost of sales                               | 30/9/2017<br>N°000 | 31/12/2016<br>N'000  | 30/9/2016<br>N'000 | 30/9/2017<br>N'000 | 31/12/2016<br>N'000 | 30/9/2016<br>N'000 |
|        | Raw material                                | 99,989,476         | 126,495,000          | 81,305,893         | 98.550.987         | 124.665.981         | 80,658,320         |
|        | Direct labour cost                          | 2,968,918          | 3.252.803            | 2,348,132          | 1,855,625          | 2,200,958           | 1.556.735          |
|        | Direct overheads                            | 12,463,925         | 9,778,450            | 7,756,660          | 12,070,894         | 9,177,283           | 7.076.725          |
|        | Other overheads                             | 352,697            | 434.756              | 191,076            | 25,681             | 415.080             | 20.771             |
|        | Depreciation                                | 2,456,323          | 4.049.105            | 1,855,651          | 1,409,151          | 2,740,567           | 1,085,394          |
|        | Freight expenses                            | 3,324,504          | 2,726,241            | 2,794,913          | 3,324,504          | 2,725,018           | 2,794,913          |
|        | 1 Togali expenses                           | 121,555,844        | 146,736,355          | 96,252,325         | 117,246,843        | 141,924,887         | 93,192,858         |
| 7      | Selling and Distribution expenses           |                    |                      |                    |                    |                     |                    |
| ,      | Selling and marketing expenses              | 625,696            | 909,196              | 856.410            | 594,552            | 899.530             | 840,069            |
|        | Carriage                                    | 24,874             | 363,328              | 326,504            | 24.874             | 360,416             | 326,504            |
|        | General                                     | 650,570            | 1,272,524            | 1,182,915          | 619,426            | 1,259,946           | 1,166,573          |
| 7      | Administrative expenses                     |                    |                      |                    |                    |                     |                    |
| 10.500 | Management and royalty fees                 | 1,620,301          | 938,237              | 570,205            | 1,620,301          | 938,237             | 570,205            |
|        | Assessment rates and munincipal charges     | 9,575              | 17,350               | 2                  | 9,575              | 16,827              |                    |
|        | Auditors remuneration<br>Bad debts          | 60,100             | 52,920<br>15,511     | 41,203             | 51,100             | 42,000              | 32,203             |
|        | Cleaning                                    | 45,192             | 60,997               | 36,371             | 45,192             | 60,973              | 36,371             |
|        | Consulting and professional fees            | 115,509            | 155,660              | 124,137            | 85,726             | 145,429             | 106.926            |
|        | Consumables                                 | 16,888             | 28,954               | 26,503             | 16,888             | 23,734              | 26,503             |
|        | Depreciation, Ammortisation and Impairments | 387,406            | 705,430              | 363,144            | 165,745            | 502,325             | 218,826            |
|        | Donations, scholarship and subscription     | 96,175             | 65,147               | 70.452             | 94,551             | 64,147              | 67.137             |
|        | Employee costs                              | 1,347,942          | 1,987,619            | 1,178,511          | 995,339            | 1,446,554           | 800,540            |
|        | Entertainment                               | 18,882             | 24,168               | 16,277             | 18,882             | 22,456              | 16,277             |
|        | IT Expenses                                 |                    | 3,393                |                    | VI22500000         | 1,307               | 50.000             |
|        | Insurance                                   | 140,270            | 131,152              | 97,623             | 97,477             | 64,776              | 46,621             |
|        | Rental-office/Residential accommodation     | 42,768             | 98,170               | 57,877             | 42,325             | 97,922              | 57,106             |
|        | Magazines, books, Print and and periodicals | 17,572             | 85,474               | 60,225             | 14,250             | 73,644              | 60,225             |
|        | Utilities                                   | 44,087             | 18,247               | 143,298            | 16,155             | 17,550              | 124,548            |
|        | Petrol and oil                              | 18,936             | 39,083               | 31,175             | 18,936             | 47,691              | 31,175             |
|        | Loss on asset sale                          | - C-               | 40,374               | 44,700             |                    | 40,374              | 44,700             |
|        | Repairs and mintenance                      | 134,207            | 112,153              | 289,218            | 113,616            | 72,355              | 289,218            |
|        | Secretarial fees                            | 42,244             | 48,202               | 2000000            | 42,244             | 48,502              |                    |
|        | Security expense                            | 132,708            | 137,903              | 82,501             | 77,762             | 94,376              | 53,325             |
|        | Software expenses                           |                    | 7,224                | 4,107              | 2                  |                     | 4,107              |
|        | Staff welfare                               | 27,364             | 32,792               | 20,593             | 27,364             | 22,257              | 20,593             |
|        | Subscriptions                               | 4,242              | 41,705               |                    | 4,242              | 40,118              |                    |
|        | Telephone and fax                           | 72,397             | 100,607              |                    | 72,397             | 69,904              |                    |
|        | Training                                    | 31,224             | 15,044               | 12,592             | 31,224             | 13,736              | 12,592             |
|        | Travel-local                                | 146,654            | 50,609               | 188,867            | 86,727             | 20,995              | 158,543            |
|        | Travel-overseas                             | 82,540             | 349,294              |                    | 82,540             | 337,200             |                    |
|        | - 3   | 4,655,185          | 5,363,419            | 3,459,580          | 3,830,560          | 4,325,399           | 2,777,742          |
| 8      | Investment income                           |                    | Ang Laborate Control | 100000000          | 20 0020 0020       | 0.150.000.000       | -90000 00000       |
| (200   | Interest income on bank deposits            | 2,367,095          | 601,473              | 307,744            | 2,367,095          | 601,473             | 307,744            |
|        |   | 2,367,095          | 601,473              | 307,744            | 2,367,095          | 601,473             | 307,744            |

Interest is earned on bank deposits at an average rate of 13.5 % p a, on short term (30days) bank deposits

9 Fair Value adjustments

Biological assets -Fair value model 950,063 2,504,787 684,301

#### NOTES TO THE CONSOLIDATED AND SEPARATE FINANCIAL STATEMENTS

| D ENDED SEPTEMBER |  |
|-------------------|--|
|                   |  |
|                   |  |

|    |                             | GROUP     | GROUP      | GROUP     | COMPANY   | COMPANY    | COMPANY   |
|----|-----------------------------|-----------|------------|-----------|-----------|------------|-----------|
|    |                             | 30/9/2017 | 31/12/2016 | 30/9/2016 | 30/9/2017 | 31/12/2016 | 30/9/2016 |
|    |                             | N'000     | N'000      | N'000     | N'000     | N.000      | N'000     |
| 10 | Finance costs               |           |            |           |           |            |           |
|    | Group companies             |           | 76,918     | 76,918    |           | 76,918     | 76,918    |
|    | Bank charges                | 398,920   | 249,289    | 263,783   | 264,294   | 246,577    | 164,767   |
|    | Loss on exchange difference | -         | 44,170     | 54,665    | 1100000   | 44,170     | 54,665    |
|    | Interest on overdraft       | 28,332    |            |           | 28,332    |            |           |
|    | Interest on bank loan       |           | 222,102    |           |           | 35,657     |           |
|    |                             | 427,251   | 592,479    | 395,365   | 292,626   | 403,322    | 296,349   |

The finance cost to Group companies relate to interest paid on loan from Dangote Industries Limited totalling N2.5 billion (2015) while loan interest include interest on loans from banks.

#### 11 Other income

| Insurance claim income                 | 44,628  | 48,755  | 1.5     | 43,588   | 23,759  |                |
|--|---------|---------|---------|----------|---------|----------------|
| Sale of scrap                          | 5,020   |         | 309,126 | 5,020    |         | 309,126        |
| Gratuity provisions no longer required |         | 0       |         |          |         | 25/2/2010/2010 |
| Provision no longer required           |         | 505,002 | 5-      |          | 492,082 |                |
| Electricity supply to sister companies |         | 4       |         | <u>_</u> |         | -              |
| Haulage income                         | 45,894  |         |         | 45,894   |         |                |
| Rental income                          | 77,280  | 118,104 |         | 50,625   | 88,930  |                |
| Equipment hire to third parties        | 3,543   | 17,885  |         | 55544555 |         | - 2            |
| Miscellaneous income                   | 15,618  | 58,269  | 54,548  | 13,117   | 57,673  |                |
|  | 191,983 | 748,015 | 353,674 | 158,244  | 662,444 | 309,126        |
| Taxation                               |         |         |         | 158244   |         |                |

## 12 Taxation 12.1 Major components of the tax expense

| 20000000                                | N'000      | N'000      | N'000          | N'000           | N'000         | N'000     |
|---|------------|------------|----------------|-----------------|---------------|-----------|
| Current Tax                             | 0000000000 | ********** | 10/20/20/20/20 | 61016-0-21-2020 | 0121210202020 |           |
| Income tax based on profit for the year | 11,936,053 | 5,545,871  | 4,885,792      | 11,936,053      | 5,545,871     | 4,885,792 |
| Education tax expense                   | 795,737    | 483,798    | 315,877        | 795,737         | 483,798       | 315,877   |
|   | 12,731,790 | 6,029,669  | 5,201,669      | 12,731,790      | 6,029,669     | 5,201,669 |
| Deferred tax                            |            |            |                |                 |               |           |
| Deferred tax (income)/expense           |            | (811,173)  |                |                 | 531,162       |           |
|   | 12,731,790 | 5,218,496  | 5,201,669      | 12,731,790      | 6,560,831     | 5,201,669 |

The tax rates used in the above comparative figures are the corporate tax rate of 30% payable by corporate entities in Nigeria. Education tax rate of 2% is also payable.

#### 12.2 Reconciliation of the tax expense

Reconciliation between accounting profit and tax expense

| Accounting Profit before tax                           | 39,251,478 | 19,614,434  | 15,318,723 | 39,786,845 | 20,759,524 | 16,255,331 |
|--|------------|-------------|------------|------------|------------|------------|
| Income tax expense calculated at 30 %                  | 11,936,053 | 5,884,330   | 4,885,792  | 11,936,053 | 6,227,857  | 4,885,792  |
| Education tax expense calculated at 2%                 | 795,737    | 483,798     | 315,877    | 795,737    | 483,798    | 315,877    |
| Effect of investment allowance not recognised in       |            |             |            |            |            |            |
| accounting   | 8          | (164,087)   | 10         | 8          | (164,087)  |            |
| Deferred Education tax                                 |            | (4,405)     |            |            | (4,095)    |            |
| Fines and penalties                                    |            | 8,343       |            |            | 8,308      |            |
| Donations  |            | 2.819       |            |            | 2,519      |            |
| Capital expenses and repayment                         |            | 204         |            |            |            |            |
| other tax expense                                      |            | 157         |            |            |            |            |
| Fair value gain on biological assets and agricultural  |            |             |            |            |            |            |
| products   |            | (751,436)   |            |            |            |            |
| Adjustment for prior years FA additions on which       |            |             |            |            |            |            |
| capital allowances now taken                           | - 5        | (1,467,137) |            | 23         |            | -          |
| Adjustments recognised in the current year in relation |            |             |            |            |            |            |
| to the deferred tax of prior years                     |            | 3.5         |            | *          |            |            |
| Adjustments recognised in the current year in relation |            | 1.225.910   |            | 2          | 6,531      |            |
| to the current tax of prior years                      |            | 1,220,310   | 1.5        | -          | 0,551      |            |
| Minimum tax of subsidiary                              |            |             |            |            |            |            |
| Income tax expense recognised in profit or loss        | 12,731,790 | 5,218,496   | 5,201,669  | 12,731,790 | 6,560,831  | 5,201,669  |

#### 12.3 Current tax liabilities in the statement of financial position

|                              | GROUP<br>30/9/2017<br>N'000 | GROUP<br>31/12/2016<br>N'000 | GROUP<br>30/9/2016<br>N'000 | 30/9/2017<br>N'000 | 31/12/2016<br>N'000 | COMPANY<br>30/9/2016<br>N'000 |
|------------------------------|-----------------------------|------------------------------|-----------------------------|--------------------|---------------------|-------------------------------|
| At January 1                 | 6,600,053                   | 5,542,475                    | 5,542,475                   | 6,567,952          | 5.510.374           | 5.510.374                     |
| Charge for the year          | 12,731,790                  | 6,029,669                    | 5,201,669                   | 12,731,790         | 6,029,669           | 5,201.689                     |
| payment made during the year | (6,029,669)                 | (4,972,091)                  | (5,119,730)                 | (6,029,669)        | (4,972,091)         | (5,119,730)                   |
| Balance end of the period    | 13,302,174                  | 6,600,053                    | 5,624,414                   | 13,270,074         | 6,567,952           | 5,592,313                     |

#### 13 Deferred tax balances

The deferred tax assets and the deferered tax liability relate to income tax in the same jurisdiction and the law allows net settlement. However, this was not offset in the statement of financial position as follows:

| Deferred tax assets    | 10,103,855   | 10,103,855   | 2,967,532   | 342,069     | 342,069     | -           |
|------------------------|--------------|--------------|-------------|-------------|-------------|-------------|
| Deferred tax liability | (11,475,269) | (11,475,269) | (5,150,119) | (5,641,549) | (5,641,549) | (4,768,318) |

#### Recognition of deferred asset

An entity shall disclose the amount of a defered tax asset and the nature of the evidence supporting its recognition, when

<sup>\*</sup> the entity has suffered a loss in either the current or preceding period in the tax jurisdiction to which the deferred tax asset relates

| (2,182,587)     | 811,173  | 0.20  | (1,371,414)  |
|-----------------|--|---|--|
|                 |  |   |  |
|                 |  |   |  |
| 3,021,284       | 2,699,959  |   | 5,721,243  |
| 4,617           | 818,252  |   | 822,869  |
| 757,241         | (757,446)  |   | (205)  |
| (503,971)       | 382,093  |   | (121,878)  |
| (5,461,758)     | (2,331,685)  | 150   | (7,793,443)  |
|                 |  |   |  |
|                 |  |   |  |
| N'000           | N'000  | N'000   | N.000  |
| Opening balance | Movements<br>recognised  | Recognised<br>directly in equity  | Closing balance  |
|                 | N'000<br>(5,461,758)<br>(503,971)<br>757,241<br>4,617<br>3,021,284 | Opening balance recognised N°000 N°000  (5,461,758) (2,331,685) (503,971) 382,093 757,241 (757,446) 4,617 818,252 3,021,284 2,699,959 | Opening balance recognised Mrooo Nrooo Nroo Nrooo Nroo Nrooo |

|   | Opening balance | Movements<br>recognised | Recognised<br>directly in equity | Closing balance |
|---|-----------------|-------------------------|----------------------------------|-----------------|
| Company as at December 31, 2016<br>Deferred tax (liabilities)/assets in<br>relation to: | N'000           | N'000                   | N*000                            | N'000           |
| Property, plant and equipment @ 30%   | (4,929,542)     | (589,924)               | 15                               | (5,519,466)     |
| Property, plant and equipment @ 10%   | (122,170)       | 292                     |                                  | (121,878)       |
| Exchange difference   | 19,994          | (20, 199)               | 1                                | (205)           |
| Provisions  | 263,400         | 78,669                  | 19                               | 342,069         |
| Unrelieved losses @ 30%   | 74              | 2                       | ( <u>1</u>                       |                 |
| Capital gains tax on revaluation of land @ 10%  | 950             |                         |                                  | 12/             |
| 77177   | (4,768,318)     | (531,162)               | -                                | (5,299,480)     |

<sup>\*</sup> the utilisation of the defered tax asset is dependent on future taxable profits in excess of the profit arising from the reversal of existing taxable temporry differences, and

#### 14 Operating profit

Profit for the Period is arrived at after charging/(crediting):

|   | GROUP     | GROUP              | GROUP          | COMPANY   | COMPANY    | COMPANY   |
|---|-----------|--------------------|----------------|-----------|------------|-----------|
|   | 30/9/2017 | 31/12/2016         | 30/9/2016      | 30/9/2017 | 31/12/2016 | 30/9/2016 |
|   | N'000     | N'000              | N'000          | N'000     | N'000      | N'000     |
| Impairment of property, plant and equipment     |           |                    |                | 00000000  | 1500 5000  |           |
| Depreciation of property, plant and equipment   | 3,299,236 | 4,659,996          | 3,194,353      | 2,411,292 | 3,149,141  | 2,286,988 |
| Loss on sale of property, plant and equipment   | <u> </u>  | (40,374)           | 44,700         | -         | (40,374)   | 44,700    |
| Write back/ impairment loss recognised on trade |           | 1.040.000.000.000. | 11.10050001518 |           | (10,01.1)  |           |
| receivables                                     | -         |                    |                |           | - 20       |           |
| Impairment loss recognised on other receivables |           |                    |                | -         |            |           |
| Gratuity provisions no longer required          | 28        |                    |                |           | -          |           |
| Defined contribution plans                      | -         | -                  |                | 2         | 100        |           |
| Defined Benefit plan                            | -         |                    |                | -         | (0+)       |           |
| service and finance costs                       |           | 8                  |                | _         |            |           |
| Auditors remuneration                           |           | 52,920             |                | 2         | 42.000     |           |
| Amortisation of intangible assets               | 8,220     | 123,818            | 85,346         | 8,220     | 93,751     | 70,313    |

#### 15 Earnings per share

#### Basic earnings per share

Basic earnings per share is determined by dividing profit or loss attributable to the ordinary equity holders by the parent by weighted average number of ordinary shares outstanding during the year.

The earnings weighted average number of ordinary shares used in the calculation of basic earnings per share are as follows:

| and do follows.  |                    |                     |                    |                      |                       |                      |
|--|--------------------|---------------------|--------------------|----------------------|-----------------------|----------------------|
|  | GROUP<br>30/9/2017 | GROUP<br>31/12/2016 | GROUP<br>30/9/2016 | COMPANY<br>30/9/2017 | COMPANY<br>31/12/2016 | COMPANY<br>30/9/2016 |
|  | N'000              | N'000               | N'000              | N'000                | N'000                 | N'000                |
| Profit for the year  | 26,519,687         | 14,395,938          | 10,117,054         | 27,055,055           | 14,198,693            | 11,053,662           |
| Earnings used in the calculation of basic earnings per<br>share from continuing operations | 26,519,687         | 14,395,938          | 10,117,054         | 27,055,055           | 14,198,693            | 11,053,662           |
| Weighted average number of ordinary shares for the purpose of basic earnings per share     | 12,000,000         | 12,000,000          | 12,000,000         | 12,000,000           | 12,000,000            | 12,000,000           |
| Basic earnings per share<br>from continuing operations (Kobo per share)                    | 221                | 120                 | 84                 | 225                  | 118                   | 92                   |

| Balan              | Balan               | Balan<br>NET 6                        | Balance<br>Charge<br>Disposal                          | Impairment | Disposal  | Balan<br>Charg                           | ACCU                                     | Balar              | Disposal | Re-classifica<br>Transferred  | Addition                    | Balar               | Additions<br>Disposal<br>Reclassi                   | Balar             |                            |
|--------------------|---------------------|---------------------------------------|--|------------|-----------|--|--|--------------------|----------|-------------------------------|-----------------------------|---------------------|---|-------------------|----------------------------|
| Balance, 30/9/2017 | Balance, 31/12/2016 | Balance, 30/9/2017<br>NET BOOK VALUE: | Balance, 31/12/2016<br>Charge for the year<br>Disposal | ment       | osal      | Balance, 1/1/2016<br>Charge for the year | ACCUMULATED DEPRECIATION AND IMPAIRMENT: | Balance, 30/9/2017 | 38       | Re-classfications Transferred | Additions during the period | Balance, 31/12/2016 | Additions during the year Disposal Reclassification | Balance, 1/1/2016 | Company                    |
| 8,348,937          | 8,435,346           | 1,265,710                             | 1,149,297<br>116,413                                   |            |           | 1.010,161<br>139,136                     |  | 9,614,647          |          |                               | 30,004                      | 9,584,643           | 1,085,217.00  | 8,376,512         | Land &Buildings<br>N'000   |
| 12,192,281         | 12,596,207          | 9,597,488                             | 8,511,979<br>1.065,509                                 | 6          |           | 7,295,020<br>1,216,959                   |  | 21,789,769         |          | 523,134                       | 158,449                     | 21,108,186          | 1,900,172   | 16,484,406        | Plant & Machinery<br>N'000 |
| 17,037             | 38,565              | 96,743                                | 69,748<br>26,995                                       | -          |           | 55,706<br>14,042                         |  | 113,780            |          |                               | 5.467                       | 108,313             | 10,815  | 97,498            | Fittings<br>N'000          |
| 990,458            | 1,866,949           | 6,252,379                             | 5,349,064<br>903,315                                   |            | (277,021) | 4,148,959<br>1,477,128                   |  | 7,242,837          |          |                               | 26,824                      | 7,216,013           | 61,584<br>(625,858)                                 | 7,780,287         | Motor Vehicles<br>N'000    |
| 22,041             | 42,395              | 128,393                               | 100,380<br>28,003                                      |            | ×         | 62,685<br>37,695                         |  | 150,423            |          |                               | 7,648                       | 142,776             | 13,746  | 129,029           | Equipment<br>N'000         |
| 777,491            | 788,890             | 122,338                               | 110,938<br>11,400                                      |            | ٠         | 74,945<br>35,993                         |  | 899,828            |          |                               | 10                          | 899,828             |   | 899,828           | Aircraft<br>N'000          |
| 819,164            | 985,056             | 784,674                               | 545,017<br>239,657                                     |            |           | 316,827<br>228,190                       |  | 1,603,838          | (1,760)  |                               | 75,515                      | 1,630,073           | 742,039<br>90,000                                   | 698,034           | Equipment<br>N'000         |
| 9,730,176          | 4,838,417           |                                       |  |            |           | 0  |  | 9,730,176          | (30,916) | (523,134)                     | 5,445,810                   | 4,838,417           | 229,994<br>(82,171)<br>(3,878,825)                  | 8,569,419         | Progress<br>N'000          |
| 32,897,585         | 29,591,825          | 18,247,715                            | 15,836,423<br>2,411,292                                |            | (277,021) | 12,964,303                               |  | 51,145,299         | (32,666) |                               | 5,749,717                   | 45,428,248          | 3,101,264<br>(708,029)                              | 43,035,013        | N'000                      |

| Balance, 30/8/2017 | Balance, 31/12/2016 | Balance, 30/9/2017<br>NET BOOK VALUE: | overcharge/undercharge                  | Depreciation | Charge for the year | Savannah - charge for the year | Redassified | Balance, 31/12/2016 | Adjustment | Disposal  | Charge for the year | Effect of acquisition of Savannah | Balance, 1/1/2016 | GROUP ACCUMULATED DEPRECIATION | Balance, 30/9/2017 | Disposal   | Re-classifications | Additions during the year | OBVARDAD - New acquisitions | Balance, 31/12/2016 | Impairment | Reclassification | Transferred | Disposs                                 | Additions during the year | COST:       |       | GROUP GROUP                 |
|--------------------|---------------------|---------------------------------------|---|--------------|---------------------|--------------------------------|-------------|---------------------|------------|-----------|---------------------|-----------------------------------|-------------------|--------------------------------|--------------------|------------|--------------------|---------------------------|-----------------------------|---------------------|------------|------------------|-------------|---|---------------------------|-------------|-------|-----------------------------|
| 623,433            | 1,733,389           | 2,078,847                             | 111111111111111111111111111111111111111 | 1 400 607    | 0                   | 225,388                        |             | 653,762             | ,          |           | 400,215             |                                   | 253,547           | Bearer Plant                   | 2,702,280          |            |                    | 12                        | 010,100                     | 2,387,151           |            |                  |             |   | 974,361                   | 1 110 700   | N'000 | Bearer Plant                |
| 17,618,451         | 16,426,420          | 910,807                               | for other state of                      | /1 367 310)  | 116,413             | 88,870                         |             | 2,072,834           |            | ,         | 257,551             | •                                 | 1,815,283         | Freehold Land &<br>Buildings   | 18,529,258         |            |                    | 30,00#                    | 2000                        | 18,499,254          |            | 1.065,217        |             | *                                       | 147,181                   | 47 200 000  | N'000 | Freehold Land &             |
| 17,779,194         | 18,615,620          | 11,310,938                            |   | 41 570       | 1,085,509           | 396,796                        |             | 9,787,063           |            |           | 1,728,517           |                                   | 8,058,546         | Plant & Machinery              | 29,090,132         |            | 023,139.00         | 100,440                   | 100 440                     | 28,402,503          |            | 2,723,607        |             |   | 2,366,806                 | 050 040 050 | N.000 | Plant & Machinery           |
| 73,021             | 138,655             | 221,969                               |   | 39.612       | 14,042              | 21,397                         |             | 146,918             |            |           | 41,656              |                                   | 105,262           | Furniture &<br>Fittings        | 294,990            |            |                    | 4,400                     | 6,000                       | 3 050               |            | 9                |             | 200000000000000000000000000000000000000 | 20,624                    | 040 490     | N-000 | Furniture &                 |
| 5,408,090          | 7,019,828           | 8,826,474                             |   | (210,392)    | 1,483,863           | 416,891                        |             | 7,136,112           | 132,441    | (277,021) | 1,833,877           |                                   | 5,446,815         | Motor Vehicles                 | 14,234,564         |            |                    | 20,027                    | 28 824                      | 51 800 00           |            | •                | 13,235      | (641,369)                               | 98,425                    | 44 695 649  | N'000 | Motor Vehicles              |
| 26,604             | 51,255              | 162,649                               |   | (139.90)     | 28.003              | 6.728                          | ,           | 128,058             |            |           | 48.852              |                                   | 79,206            | Computer<br>Equipment          | 189,252            |            |                    |                           | 7648                        | 2 291               | 470 040    |                  |             | 4                                       | 16,226                    | 163 087     | N.000 | Computer                    |
| 777,491            | 788,890             | 122,337                               |   | (24,594)     | 35,993              |                                |             | 110,938             |            |           | 35,994              |                                   | 74,944            | Aircraft                       | 899,828            |            |                    |                           |                             | 090,080             | 000 000    |                  |             |   | 000,020                   | 899 828     | N'000 | Aircraft                    |
| 1,147,607          | 774,222             | 2,906,920                             |   | (598,246)    | 239,657             |                                |             | 3,206,020           |            |           | 313,334             |                                   | 2,892,686         | Tools &<br>Equipment           | 4,054,527          | (1,750.00) |                    |                           | 75.515                      | 520                 | 2 000 242  | 90,000           |             | •                                       | 863,036                   | 3.027.206   | N.000 | Tools &                     |
| 11,659,784         | 9,254,325           |                                       |   |              |                     |                                | 9.          | •                   |            |           |                     |                                   |                   | Capital Work in<br>Progress    | 11,659,784         | -30,916    | 000,000            | F24 F24                   | ın                          |                     | ace Pac b  | (4,681,839)      | (13,235)    | (82,171)                                | 398,872                   | 13.632.698  | N'000 | Capital Work in<br>Progress |
| 55,113,674         | 54,802,604          | 26,540,941                            | (200,010)                               | 1919 8021    | 3,003,480           | 1,215,550                      |             | 23,241,705          | 132,441    | (277,021) | 4,659,995           |                                   | 18,726,289        | TOTAL                          | 81,654,615         | (32,666)   |                    |                           | 5.749.717                   | (2,106,745)         | 78 044 309 | (603,015)        | ***         | (723,540)                               | 4,885,531                 | 74,685,333  | N.000 | TOTAL                       |

|    |   | GROUP<br>30/9/2017<br>N°000             | GROUP<br>31/12/2016<br>N'000 | GROUP<br>30/9/2016<br>N'000 | COMPANY<br>30/9/2017<br>N'000 | 31/12/2016<br>N'000 | 30/9/2016<br>N'000 |
|----|---|---|------------------------------|-----------------------------|-------------------------------|---------------------|--------------------|
| 17 | Intangible assets                             |   |                              |                             |                               |                     |                    |
|    | Computer software                             | 100000000000000000000000000000000000000 |                              | 20000000                    | 40000000                      |                     |                    |
|    | Cost at the end of the period                 | 289,840                                 | 379,590                      | 349,523                     | 289,390                       | 289,390             | 289,390            |
|    | Accumulated depreciation at the end           | 284,857                                 | 366,837                      | 305,815                     | 284,857                       | 276,637             | 253,199            |
|    | Carrying amount at the end of the period      | 4,983                                   | 12,753                       | 43,708                      | 4,533                         | 12,753              | 36,191             |
| 18 | Biological assets                             |   |                              |                             |                               |                     |                    |
|    | Cost  |   |                              |                             |                               |                     |                    |
|    | carrying value at the beginning of the period | 3,008,277                               | 1,885,779                    | 3,437,710                   |                               | 20                  | *5                 |
|    | (usage)/addition                              | (706, 385)                              | (1,382,289)                  | (1,679,857)                 |                               |                     | 50                 |
|    | fair value adjustment                         | 950,063                                 | 2,504,787                    | 684,301                     | -                             | -                   |                    |
|    | Carrying value at the end of the period       | 3,251,955                               | 3,008,277                    | 2,442,154                   | -                             |                     | -                  |
|    | Current                                       | 3,251,955                               | 3,008,277                    | 2,442,154                   | -                             | 2                   | - 17               |
|    | Non-current                                   | 3,251,955                               | 3,008,277                    | 2,442,154                   |                               |                     |                    |
|    |   |   |                              |                             |                               |                     |                    |

#### Description of biological assets and activities

Biological assets comprise of growing cane. The growing cane represents biological assets which are expected to be harvested as agricultural produce, intended for production of sugar. The biological assets have been measured at fair value.

#### Basis for measurement of fair value

The fair value of biological assets are determined based on unobservable inputs, using the best information available in the circumstances and therefore falls within the level 3 fair value category

Growing cane were valued using the cost (replacement cost) and income approach respectively

#### Nature and carrying amounts of biological assets whose title is restricted

The Company currently does not have biological assets with restricted titles

#### Biological assets pledged as security for liabilities

The Company has not pledged any biological asset as security for any liability as at this date

| aid modicals<br>ers<br>ent<br>-current portion | 8 513<br>14,401,730<br>14 343 360<br>68 370<br>14,401,730           | 9,426,276<br>9,426,276<br>9,426,223<br>53<br>9,426,276                           | 77,344<br>609,797<br>520,065<br>89,732<br>609,797  | 8,513<br>14,401,730<br>14,343,360<br>58,370<br>14,401,730                              | 53<br>8,759,823<br>8,759,770<br>53<br>8,759,823  | 532,453<br>520,065<br>12,388<br>532,453   |
|--|---|--|--|--|--|---|
| paid medicals                                  |   |  | Andrea - Marcola - California - |  | -  | 532,453   |
| paid medicals                                  | 8 513   | 53   | 77,344   | 8,513  | 53   |   |
|  |   |  |  |  |  |   |
| oald lease NPA                                 |   | 124,945  | 249,891  | 2.95   | 124,945  | 249,891   |
| er financial assets (19.1)                     | 14 164 073  | 8,409,240  | 20   | 14,164,073   |  |   |
|  | -   | 665,759  | 4.5  | commenced from   |  |   |
|  | 127,481   |  |  | 127,481  | =  | -   |
| oaid insurance                                 | 13,655  | 27,136   | 51.987   | 13,655   | 26,442   | 51,967  |
| er assets<br>said rent                         | 88 007  | 199,143  | 230,575  | 88,007   | 199,143  | 230,575   |
| 2 2 3  | aid rent<br>aid insurance<br>aid housing<br>ince payment to vendors | aid rent 88 007 aid insurance 13 655 ald housing 127 481 ince payment to vendors | aid rent 88.007 199,143 aid insurance 13.655 27,136 aid nousing 127,481 ince payment to vendors 665,759 in financial assets (19.1) 14,164,073 8,409,240  | aid rent 88.007 199.143 230.575 aid insurance 13.555 27.136 51.987 aid nousing 127.481 | aid rent 88.007 199,143 230,576 88,007 aid insurance 13.655 27,136 51,987 13.656 ald housing 127,481 127,481 100e payment to vendors 665,759 14,164,073 8,409,240 14,164,073 | aid rent 88.007 199.143 230.575 88.007 199.143 aid insurance 13.655 27.136 51.987 13.655 26.442 aid housing 127.481 10ce payment to vendors 655.759 - 14.164.073 8.409.240 - 14.164.073 8.409.240 |

#### 19.1 Other financial asset is in respect of the deposit for foreign currency forward contracts

864,647 864,647 864,647 864,647 864,647 Assets/investment hold for sale 864,647

#### Investments in subsidiary

The following table lists the entities which are controlled by the Group, either directly or indirectly through subsidiaries.

| Company                        |                               |                    | Carrying amount           |                    |
|--------------------------------|-------------------------------|--------------------|---------------------------|--------------------|
| Name of Company                | Held by                       | Sept 2017<br>N'000 | December<br>2016<br>N'000 | Sept 2016<br>N'000 |
| Savannah Sugar Company Limited | Dangote Sugar<br>Refinery Plc | 3,214,923          | 3,214,923                 | 3,214,923          |

The Company owns 95% shareholding in Savannah Sugar Company Limited. The principal activities of Savannah Sugar Company Limited are planting of sugar cane, processing, packaging and selling of refined sugar and molasses and registered address is Km 81, Yola Gombe Road (near Numan) Adamawa State

There are no significant restrictions on the use of the subsidiary assets

Dangote Sugar Refinery Pic provides financial support to Savannah Sugar Company Limited in terms of payment of salaries and wages, purchase of assets and settlement of liabilities

| 22 | Inventories  | GROUP<br>30/9/2017<br>N'000  | GROUP<br>31/12/2016<br>N'000   | GROUP<br>30/9/2016<br>N'000  | 30/9/2017<br>N°000   | 31/12/2016<br>N'000  | 30/9/2016<br>N'000                              |
|----|--|--|--|--|--|--|---|
|    | Raw materials Work-in-process Finished goods Production supplies Chemicals and consumables | 12 817 768<br>2 199,974<br>12,671,357<br>6,373,721<br>2,340,063<br>249,877 | 26,324,058<br>672,216<br>13,410,994<br>6,428,013<br>1,189,832<br>221,067 | 16,445,400<br>447,649<br>3,172,896<br>4,296,361<br>69,836<br>233,522 | 12,775,846<br>230,247<br>12,329,719<br>3,657,082<br>2,340,063<br>249,877 | 26,100,094<br>661,743<br>13,010,720<br>5,009,326<br>681,010<br>186,082 | 16,445,400<br>447,649<br>3,148,080<br>2,436,896 |
|    | Packaging materials  Allowance for obsolete inventory                                      | 36,652,760<br>(837,138)<br>35,815,622                                      | 48,246,180<br>(837,138)<br>47,409,042                                    | 24,684,664<br>(837,138)<br>23,847,527                                | 31,582,834<br>31,582,834   | 45,648,975<br>45,648,975   | 22,677,048                                      |

<sup>22.1</sup> No inventory was pledged as security for any liability.

| 23 | Trade and other receivables  | GROUP   | GROUP  | GROUP  | COMPANY   | COMPANY  | COMPANY  |
|----|--|---|--|--|---|--|--|
|    |  | 30/9/2017<br>N'000  | 31/12/2016<br>N'000  | 30/9/2016<br>N'000   | 30/9/2017<br>N'000  | 31/12/2016<br>N'000  | 30/9/2016<br>N'000   |
|    | Trade receivables Allowance for doubtful debts   | 5,922,002   | 8,711,389  | 6,117,910  | 5,922,002   | 8,700,614  | 6,118,068  |
|    |  | -391,455  | (270,656)  | (202,861)  | (253,434)   | (253,434)  | (185,639)  |
|    | Staff loans and advances Advance payment to contractors VAT Receivable Insurance claim receivable Negotiable Duty Credit Certificates (Note 23.1) Other receivables Allowance for impaired other receivables Amount due from related parties -35 | 5,530,547<br>265,570<br>5,793,732<br>996,759<br>413,359<br>805,683<br>717,863<br>(80,095)<br>15,048,349<br>30,491,767 | 8,440,733<br>283,994<br>1,135,096<br>448,760<br>805,683<br>294,349<br>(195,662)<br>6,523,934<br>17,733,887 | 5,915,048<br>404,318<br>480,809<br>1,409,935<br>448,760<br>805,683<br>2,670,120<br>(80,095)<br>6,605,952<br>18,660,531 | 5,668,568<br>244,117<br>5,724,450<br>996,759<br>405,998<br>805,683<br>599,296<br>(80,095)<br>51,108,076 | 8,447,180<br>266,740<br>1,135,096<br>448,760<br>805,683<br>189,964<br>(80,095)<br>43,415,583 | 5,932,429<br>384,886<br>1,371,483<br>448,760<br>805,683<br>2,654,055<br>(80,095)<br>42,266,568 |
|    | •  |   | 17,100,007   | 10,000,531   | 65,472,854  | 54,628,911   | 53,783,770   |

The average credit period on sales of goods is 30 days. Allowances for doubtful debts are recognised against trade receivables outstanding beyond 365 days based on estimated irrecoverable amounts. Previous experience has shown that receivables that are past due after 365 days are doubtful of recovery. Allowances for doubtful debts are recognised against trade receivables due over 180 days and below 365 days based on estimated irrecoverable amounts determined by reference to past default experience of the counterparty

Before accepting any new customer to buy on credit, the customer must have purchased goods on cash basis for a minimum period of six months in order to test the financial capability of the customer. Based on good credit rating by the credit committee of the company, the customer may be allowed to migrate to credit purchases after the presentation of an acceptable bank guarantee which must be

Trade receivables disclosed above include amounts (see below for aged analysis) that are past due more than 30 days as at the reporting date for which the company has not recognised an allowance for doubtful debts because there has not been a significant change in credit quality and the amounts are still considered recoverable.

#### 23.1 Negotiable duty credit certificate

The Company has received certificates for N805 7 million termed as Negotiable Duty Credit Certificate (NDCC). The NDCC is an instrument of the government for settling of the EEG receivable. The NDCC is used for the payment of Import and Excise duties in lieu of cash. For more than one year, the Company and other industry players have not been able to use the certificates in settlement of customs duties.

Though, a significant component of the NDDC and EEG receivable have been outstanding for more than one year no impairment charge has been recognised by the Company in the current year because they are regarded as sovereign debt since it is owed by the government. Moreover, Government has not communicated or indicated unwillingness to honour the obligations. On the contrary, government has earmarked up to N20billion in the 2017 budget to be used to settle outstanding grants and has also announced a resumption of the scheme in 2017. Thus, the outstanding balances are classified as current assets accordingly.

#### 23 Trade and other receivables (continued)

#### Age analysis of trade receivables that are past due but not impaired

The ageing of amounts past due but not impaired is as follows;

|             |   | GROUP<br>30/9/2017<br>N'000 | GROUP<br>31/12/2016<br>N'000 | GROUP<br>30/9/2016<br>N°000 | 30/9/2017<br>N'000 | COMPANY<br>31/12/2016<br>N'000 | COMPANY<br>30/9/2016<br>N'000 |
|-------------|---|-----------------------------|------------------------------|-----------------------------|--------------------|--------------------------------|-------------------------------|
| 30-60 days  |   |                             | 673,015                      |                             | -                  | 673,015                        |                               |
| 61-90 days  |   | 28                          | 48,063                       |                             | 2                  | 48,063                         |                               |
| 91-180 days | 7 |                             | 64,141                       |                             | -                  | 70,586                         | 2                             |
|             |   | 23                          | 785,219                      |                             |                    | 791,664                        |                               |

Reconciliation of provision for impairment of trade and other receivables

| Above 365 days                             | 270,656                     | 682,087                      | 682,087                     | 253,434                       | 682,087             | 682,087                       |
|--|-----------------------------|------------------------------|-----------------------------|-------------------------------|---------------------|-------------------------------|
| Allowance for credit losses                | GROUP<br>30/9/2017<br>N'000 | GROUP<br>31/12/2016<br>N'000 | GROUP<br>30/9/2016<br>N'000 | COMPANY<br>30/9/2017<br>N'000 | 31/12/2016<br>N'000 | COMPANY<br>30/9/2016<br>N'000 |
| Balance brought forward                    | 270,656                     | 682,087                      | 682,087                     | 253,434                       | 682.087             | 682,087                       |
| Impairment losses recognised on receivable | -                           | 85,017                       | -                           |                               | 67,795              | _                             |
| Effect of acquisition under common con     |                             | 1 - 1153 65                  | -                           | -                             | 2000                | -                             |
| Amounts written off during the year        | -                           | (495,448)                    |                             |                               | (496,448)           |                               |
| Additional provision made during the ye    |                             |                              |                             |                               |                     | -                             |
| Amounts recovered during the year          |                             | -                            | -                           |                               |                     |                               |
|  | 270,656                     | 270,656                      | 682,087                     | 253,434                       | 263,434             | 682,087                       |
|  | -                           |                              |                             |                               |                     |                               |

#### Concentration risk

About 32% of the trade receivables are due from a single customer. The Company evaluates the concentration of risk with respect to trade receivables as low, as the concentration is with a well- established local blue chip company. Its customers otherwise are diverse including both corporate entities and a large number of individual end users. The requirement for impairment is analysed at each reporting date on an individual basis for corporate and individual customers.

#### 23 Cash and cash equivalents

For the purpose of the statement of cash flows, cash and cash equivalents include cash on hand and in banks and short term deposits with 30 days tenure. Cash and cash equivalents at the end of the reporting period as shown in the statement of cash flows can be reconciled to the related items in the statement of financial position as follows:

| Cash in hand<br>Bank balances<br>Short term deposits | GROUP<br>30/9/2017<br>N'000<br>15,766<br>7,953,412<br>30,087,313 | GROUP<br>31/12/2016<br>N'000<br>14,625<br>10,605,674<br>24,400,000 | GROUP<br>30/9/2016<br>N'000<br>15,278<br>5,661,286<br>12,062,545 | COMPANY<br>30/9/2017<br>N'000<br>15,616<br>7,190,161<br>30,087,313 | COMPANY<br>31/12/2016<br>N'000<br>14,475<br>8,457,647<br>24,400,000 | COMPANY<br>30/9/2016<br>N'000<br>15,128<br>5,537,937<br>12,062,545 |
|--|--|--|--|--|---|--|
|  | 38,056,491   | 35,020,299   | 17,739,109   | 37,293,090   | 32,872,122  | 17,615,610   |
|  |  |  |  |  |   |  |

#### 25 Share capital and Premium

|     | The balance in the share capital account was as follows:   | GROUP              | GROUP                 | GROUP               | COMPANY             | COMPANY             | COMPANY             |
|-----|--|--------------------|-----------------------|---------------------|---------------------|---------------------|---------------------|
|     | 1103 03 10110W3.   | 30/9/2017          | 31/12/2016            | 30/9/2016           | 30/9/2017           |                     |                     |
|     |  | N'000              | N'000                 | N'000               | N'000               | 31/12/2016<br>N'000 | 30/9/2016           |
|     | Authorised: 12,000,000,000   | 370,000            |                       | 11 000              | 14 000              | N 000               | N,000               |
|     | Ordinary shares of 50k each  | 6,000,000          | 6,000,000             | 6,000,000           | 6,000,000           | 6,000,000           | 6,000,000           |
|     | Allotted, called up issued and fully   | 157,000            |                       | - Annahama          |                     | 0,000,000           | 0,000,000           |
|     | paid:  |                    |                       |                     |                     |                     |                     |
|     | 12,000,000,000 Ordinary shares of 50k  |                    |                       |                     |                     |                     |                     |
|     | each   | 6,000,000          | 6,000,000             | 6,000,000           | 6,000,000           | 6,000,000           | 6,000,000           |
|     | Share premium  |                    |                       |                     |                     |                     |                     |
|     | Authorised: 12,000,000,000 ordinary  |                    |                       |                     |                     |                     |                     |
|     | shares of  |                    |                       |                     |                     |                     |                     |
|     | 50k each issued at 52.67k premium  | 6,320,524          | 6,320,524             | 6,320,524           | 6,320,524           | 6,320,524           | 6,320,524           |
|     |  |                    |                       |                     | Delle Marie Marchar |                     |                     |
|     | Share premium represents the excess of the   | ebarabaldara' wal- |                       |                     |                     |                     |                     |
|     | point of the commencement of operations in   | January 2006       | e over the nominal si | hare capital at the |                     |                     |                     |
|     | parties and administration operations and  | various 2000       |                       |                     |                     |                     |                     |
|     |  | GROUP              | GROUP                 | GROUP               | COMPANY             | COMPANY             | COMPANY             |
| 26  | Dateland   | 30/9/2017          | 31/12/2016            | 30/9/2016           | 30/9/2017           | 31/12/2016          | COMPANY             |
| 20  | Retained earnings  | N'000              | N'000                 | N'000               | N.000               | N'000               | 30/9/2016           |
|     |  | N'000              | N,000                 | N'000               | N.000               | N,000               | N'000               |
|     | Balance at January 1   | 54,092,393         | 45,706,317            | 46,079,375          | 62,264,226          | 54,065,533          | N'000<br>54,085,533 |
|     | Profit for the year  | 26,546,456         | 14,386,076            | 10,163,884          | 27,055,055          | 14,198,693          | 11,053,662          |
|     | Payment of dividend  | (7,200,000)        | (6,000,000)           | (6,000,000)         | (7,200,000)         | (6,000,000)         | (6,000,000)         |
|     | Proposed dividend  | (6,000,000)        |                       |                     | (6,000,000)         | (0,000,000)         | (0,000,000)         |
|     | _  | 67,438,848         | 54,092,393            | 50,243,259          | 76,119,281          | 62,264,226          | 59,119,194          |
| 2.7 | W  |                    |                       |                     |                     |                     |                     |
| 27  | Non controlling interest-Bal bf  | (260,887)          | (270,749)             | (251,117)           |                     | **                  | 77*35               |
|     | Non controlling interest-Share of loss   | (26,768.36)        | 9,862                 | (46,830)            |                     | - 1                 | 127                 |
|     | Effect of balance restatement  Total non controlling interest  | (007.075)          |                       |                     | 200-14-70-5         |                     |                     |
|     | Total from controlling interest  | (287,655)          | (260,887)             | (297,947)           | -                   |                     |                     |
| 28  | Domestines   |                    |                       |                     |                     |                     |                     |
| 20  | Borrowings Held at amortised cost  |                    |                       |                     |                     |                     |                     |
|     | Bank overdraft   | 24 470             |                       |                     |                     |                     |                     |
|     | Bank loan  | 34,478             | 36,393                | -                   | 2                   | 2                   | 76                  |
|     | Related party loan   | 2,000,000          | 2,000,000             |                     |                     | •                   |                     |
|     | The state of the s | 2,034,478          | 2.036,393             | -                   | -                   |                     |                     |
|     | Current liabilities  | 2,007,110          | 2,000,000             |                     |                     | -                   | -                   |
|     | At amortised cost  | 2,034,478          | 2.036.393             | 8                   |                     |                     |                     |
|     | Varia 90 85 155 1  |                    |                       |                     | <del></del>         | -                   |                     |
|     | Movement of borrowings   | 4                  | - 12                  |                     |                     | 53755               |                     |
|     | Balance brought forward  | 2,036,393          | 2,500,000             | 60                  | -                   |                     |                     |
|     | Additions  |                    | 2,036,393             |                     |                     |                     |                     |
|     |  |                    |                       |                     |                     |                     |                     |
|     | Payments   | (1,915)            | (2,500,000)           | - 2                 | -                   |                     |                     |

on 5 June 2015, the company received a loan of N2.5 Billion from a related party, Dangote Industries Limited for short term working capacity purpose over a period of 90 days which is renewable at the interest rate of 13.5%. The loan is repayable in full at the end of the tenor plus interest on maturity. The loan is not secured by assets of the conpany.

in 2016, the Group received a 10-year loan of N2 Billion from Zenith Bank Plc, with two years moratorium on principal, at an interest of 9% pa payable quarterly. It is secured on fixed and floating assets of Savannah Sugar Limited.

#### 29 Retirement benefit

#### Defined benefit plan

The Group operated a defined benefit plan for all qualifying employees up till 30 September 2013. Under the plan, the employees were entitled to retirement benefits which vary according to length of service. At the date of discontinuation, qualified staff as at this date are to be paid their retirement benefit at the point of exit hence the recognition as a current liability as it is payable on demand. The amounts stated in the financial statement as at 2013 are based on actuarial valuation carried out in 2013. For the purpose of comparison the present value of the defined benefit obligation, and the related current service cost and past service cost stated in the books up till 30 September 2013 was measured using the Project Unit Credit Method

The present value of the defined benefit obligation, and the related current service cost and past service cost, were measured using the Project Unit Credit Method

The most recent Actuarial Valuation was carried out in 2013 using the staff payroll of 30 September 2013

In calculating the liabilities, the consultant took the following into recognition:

\*\* length of service rendered by each member of staff at the review date

\*\* discounting of the expected benefit payments

Investment risk

The present value of the defined benefit plan liability is calculated using a discount rate determined by reference to high quality corporate bond yields; if the return on plan asset is below this rate, it will create a plan deficit. Currently the plan has a relatively balanced investment in equity securities, debt instruments and real estates. Due to the long-term nature of the plan liabilities, the board of the pension fund considers it appropriate that a reasonable portion of the plan assets should be invested in equity securities and in real estate to leverage the return generated by the fund.

Interest risk

A decrease in the bond interest rate will increase the plan liability; however, this will be partially offset by an increase in the return on the plan's debt investments

Longevity risk

The present value of the defined benefit plan liability is calculated by reference to the best estimate of the mortality of plan participants both during and after their employment. An increase in the life expectancy of the plan participants will increase the plan's liability.

Salary risk

The present value of the defined benefit plan liability is calculated by reference to the future salaries of plan participants. As such, an increase in the salary of the plan participants will increase the plan's liability.

#### 29 Retirement benefit (continued)

| Movement in gratuity                    | GROUP<br>30/9/2017<br>N'000 | GROUP<br>31/12/2016<br>N'000 | GROUP<br>30/9/2016<br>N'000 | COMPANY<br>30/9/2017<br>N'000 | COMPANY<br>31/12/2016<br>N'000 | COMPANY<br>30/9/2016<br>N'000 |
|---|-----------------------------|------------------------------|-----------------------------|-------------------------------|--------------------------------|-------------------------------|
| Balance as at 1 January                 | 1,031,024                   | 1,079,067                    | 1,079,067                   | 815,532                       | 863,575                        | 863,575                       |
| Current service charge                  | 2                           |                              |                             | -                             |                                |                               |
| Finance cost                            |                             | 2                            |                             | 2                             | _                              |                               |
| Gratuity provision no longer required   | *                           | 23                           |                             | *                             | 8                              |                               |
| Actuarial losses - change in assumption | =                           |                              | ₹.                          | 55                            |                                | -                             |
| Actuarial losses - expereince           | 2                           | _ 23                         | 2                           | 0                             | 2                              |                               |
| Benefits paid from plan                 | (42,416)                    | (48,043)                     | (46,302)                    | (4,617)                       | (48,043)                       | (46.302)                      |
| Curtailments Gains/Losses               | (252)77 18                  |                              | # 151 T                     | 0.000                         | , 0,0,00                       | ,                             |
|   | 988,608                     | 1,031,024                    | 1,032,765                   | 810,915                       | 815,532                        | 817,273                       |

#### Defined contribution plan

The Group operates a defined contribution retirement benefit plan for all qualifying employees. The assets of the plans are held separately from those of the Group in funds under the control of trustees.

The employees contribute 8 % of their gross salary (basic, housing and transport) while the Group contributes 10 % on behalf of the employees to the same plan.

|    |   | GROUP                        | GROUP                  | GROUP               | COMPANY            | COMPANY             | COMPANY            |
|----|---|------------------------------|------------------------|---------------------|--------------------|---------------------|--------------------|
|    |   | 30/9/2017<br>N'000           | 31/12/2016<br>N'000    | 30/9/2016<br>N'000  | 30/9/2017<br>N'000 | 31/12/2016<br>N'000 | 30/9/2016<br>N'000 |
| 30 | Trade and other payables                    |                              |                        |                     |                    |                     |                    |
|    | Trade payables                              | 35,330,344                   | 53,951,090             | 15,930,232          | 34,607,668         | 52,938,508          | 14,568,644         |
|    | Accrual for raw materials                   | 0                            | 12,948,215             | 3380008100          |                    | 12,662,547          |                    |
|    | Accruals & sundry creditors                 | 22,612,613                   | 6,821,490              | 18,719,599          | 20,414,723         | 6,804,485           | 18,450,553         |
|    | Other credit balances                       | 14,143,071                   | 6,137,082              | 5,756,022           | 14,143,071         | 5,915,024           | 5,755,889          |
|    | Due to related parties (Note 35)            | 8,675,322                    | 8,420,520              | 8,070,121           | 8,675,322          | 7,200,879           | 6,827,264          |
|    |   | 80,761,349                   | 88,278,397             | 48,475,974          | 77,840,784         | 85,521,443          | 45,602,350         |
|    | The average credit period on purchases of g | oods from suppliers is 90day | ys. No interest is cha | rged on the trade p | ayables.           |                     |                    |
| 31 | Other Liabilities                           |                              |                        |                     |                    |                     |                    |
|    | Advance payment for goods                   | 71.128                       | 2,808,474              | 117,303             | 71.128             | 2,804,822           | 117,303            |

#### 32 Risk management

#### Capital risk management

The group's objectives when managing capital are to safeguard the group's ability to continue as a going concern in order to provide returns for shareholder and benefits for other stakeholders and to maintain an optimal capital structure to reduce the cost of capital.

The capital structure of the Group is made up of equity comprising issued capital, share premium and retained earnings. The Group is not subject to any externally imposed capital requirements..

The Group's risk management committee reviews the capital structure of the Group on an annual basis. As part of this review, the committee considers the cost of capital and the risks associated with each class of capital.

Consistent with others in the industry, the group monitors capital on the basis of the gearing ratio.

This ratio is calculated as net debt divided by total capital. Net debt is calculated as total borrowings (including 'current and non-current borrowings' as shown in the statement of financial position) less cash and cash equivalents. Total capital is calculated as 'equity' as shown in the statement of financial position plus net debt

| The gearing ratio at 2017 and 2016 |              |              |              |              |              |              |
|------------------------------------|--------------|--------------|--------------|--------------|--------------|--------------|
|                                    | GROUP        | GROUP        | GROUP        | COMPANY      | COMPANY      | COMPANY      |
|                                    | 30/9/2017    | 31/12/2016   | 30/9/2016    | 30/9/2017    | 31/12/2016   | 30/9/2016    |
|                                    | N'000        | N.000        | N'000        | N'000        | N'000        | NUMB         |
| Total borrowings                   |              |              |              |              |              |              |
| Borrowings                         | 2,034,478    | 2,036,393    |              | 7            | 27           | -            |
| Less: Cash and cash equivalent     | 38,056,491   | 35,020,299   | 17,739,109   | 37,293,090   | 32,872,122   | 17,615,518   |
|                                    | (36,022,013) | (32,983,906) | (17,739,109) | (37,293,090) | (32,872,122) | (17.615.610) |
| Total Equity                       | 79.471.717   | 66.152.030   | 62,265,835   | 88,439,805   | 74,584,750   | 71,439,718   |

#### Financial risk management

The group's activities expose it to a variety of financial risks market risk (including currency risk, fair value interest rate risk, cash flow interest rate risk and price risk), credit risk and liquidity risk.

The group's overall risk management program focuses on the unpredictability of financial markets and seeks to minimise potential adverse effects on the group's financial performance. The group uses derivative financial instruments to hedge certain risk exposures.

Risk management is carried out by a central treasury department (group treasury) under policies approved by the board Group treasury identifies, evaluates and hedges financial risks in close co-operation with the group's operating units. The board provides written principles for overall risk management, as well as written policies covering specific areas, such as foreign exchange risk, interest rate risk, credit risk, use of derivative financial instruments and non-derivative financial instruments, and investment of excess liquidity

#### 32 Risk management (continued)

#### Liquidity risk management

The Company monitors its risk to a shortage of funds by maintaining a balance between continuity of funding and by continuously monitoring forecast and actual cash flows and by matching the maturity profiles of financial assets and liabilities. To manage liquidity risk, our allocation of letters of credit on raw sugar and spares/chemicals are spread over dedicated banks. Therefore, the establishment of these Letters of Credit which are commitments by the banks provide security to our funds placed on deposit accounts. In other words our funds placed are substantially tied to our obligations on raw sugar and spares.

| Group                                  |                       |                       |              |
|--|-----------------------|-----------------------|--------------|
| At September 30, 2017                  | Less than one<br>year | More than one<br>year | Total        |
| Borrowings<br>Trade and other payables | 2,034,478             | -                     | 2,034,478.00 |
| rade and other payables                | 80,761,349            | (1-k)                 | 80,761,349   |
| At September 30, 2016                  | Less than one year    | More than one year    | Total        |
| Borrowings                             |                       |                       | 82           |
| Trade and other payables               | 48,475,974            | 1961                  | 48,475,974   |
|  |                       |                       |              |
| At September 30, 2017                  | Less than one year    | More than one<br>year | Total        |
| Borrowings                             | \$67,50097)<br>•      | # 0.000               |              |
| Trade and other payables               | 77,840,784            | S#0                   | 77,840,784   |
| At September 30, 2016                  | Less than one         | More than one         | Total        |
| 2 <u>2</u> (2000)                      | year                  | year                  |              |
| Borrowings                             |                       | 3.5                   |              |
| Trade and other payables               | 45,602,350            | 122                   | 45,602,350   |

Financial liabilities that can be repaid at any time have been assigned to the earliest possible time period. It is not expected that the cash flows included in the maturity analysis could occur significantly earlier, or at significantly different amounts.

#### Interest rate risk management

Interest rate risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in market interest rates. The Group is exposed to fluctuations in interest rates on its borrowings. The Group pays fixed/floating rate interest on its borrowings. The company actively monitors interest rate exposures on its investment portfolio and borrowings so as to minimise the effect of interest rate fluctuations on the income statement. The risk on borrowings is managed by the company by maintaining an appropriate mix between fixed and floating rate borrowings. All loans, cash and cash equivalent are fixed interest based and therefore the company does not have any exposure to the risk of changes in Market rates.

#### Interest rate sensitivity

The sensitivity analysis below have been determined based on the exposure to interest rates for Related party loan at the prevailing market interest rate of 13.5% at the end of the reporting period. A 250 basis point increase or decrease is used when reporting interest rate risk internally to key management personnel and represents management's assessment of the reasonably possible change in interest rates. A 250 basis points reflects a N50million impact on finance cost. A positive number below indicates an increase in profit or equity for a 250 basis points change in the Finance cost. A negative number below indicates a decrease in profit or equity for a 250 basis points change in the Finance cost.

#### 32 Risk management (continued)

#### Credit risk

Credit risk is the risk that a counterparty will not meet its obligations under a financial instrument or customer contract, leading to a financial loss.

The Group is exposed to credit risk from its investing activities (primarily for trade receivables) and from its financing activities, including deposits with banks and other financial institutions. The Group has a credit management committee that is responsible for carrying out preliminary credit checks, review and approval of bank guarantees to credit customers. A credit controller also monitors trade receivable balances and resolves credit related matters.

#### Concentration of risk

About 32% of the trade receivables are due from a single customer whose credit history is good. The Group evaluates the concentration of risk with respect to trade receivables as low, as its customers are otherwise diverse including both corporate entities and lots of individual end users. The requirement for impairment is analysed at each reporting date on an individual basis for corporate and individual customers.

Deposits with banks and other financial institutions

Credit risk from balances with banks and financial institutions is managed by the Group's treasury department in accordance with its corporate treasury policy that spells out counterparty limits, lists of financial institutions that the Group deals with and the maximum tenure of fixed term funds. Surplus funds are spread amongst these institutions and funds must be within credit limits assigned to each counterparty. Counterparty credit limits are are reviewed by the Corporate Treasurer periodically and may be updated throughout the year. The limits are set to minimise the concentration of risks and therefore mitigate financial loss through the potential counterparty's failure.

#### Maximum exposure to credit risks

The carrying value of the Group's financial assets represents its maximum exposure to credit risk. The maximum exposure to credit risk at the reporting date was

| Financial instrument   | GROUP              | GROUP               | GROUP              | COMPANY            | COMPANY             | COMPANY            |
|--|--------------------|---------------------|--------------------|--------------------|---------------------|--------------------|
|  | 30/9/2017<br>N°000 | 31/12/2016<br>N'000 | 30/9/2016<br>N'000 | 30/9/2017<br>N'000 | 31/12/2016<br>N'000 | 30/9/2016<br>N°000 |
| Trade receivables  | 5,530,547          | 8,440,733           | 5,915,048          | 5,668,568          | 8,447,180           | 5.932.429          |
| Other receivables  | 9,912,873          | 2,769,220           | 6,139,530          | 8,696,210          | 2,766,148           | 5,584,773          |
| Amount due from related party  | 15,048,349         | 6,523,934           | 6,605,952          | 51,108,076         | 43,415,583          | 42,255.558         |
| the contract of the contract o | 30,491,768         | 17,733,887          | 18,660,530         | 65,472,854         | 54,628,911          | 53,783,770         |

#### 32 Risk management (continued)

#### Foreign currency risk management

Foreign currency risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in foreign exchange rates. The Group's exposure to the risk of changes in foreign exchange rates is limited to foreign currency purchases of operating materials (e.g. finished equipment and other inventory items) and trade receivables that are denominated in foreign currencies. Foreign exchange exposure is monitored by the Group's treasury unit

The Naira carrying amounts of the group's foreign currency denominated monetary assets and monetary liabilities at the reporting date are as follows:

The group reviews its foreign currency exposure, including commitments on an ongoing basis. The Company expects its foreign exchange contracts to hedge foreign exchange exposure.

This represents advance payment by customers for finished goods

#### 33 Financial assets by category

The accounting policies for financial instruments have been applied to the line items below

|                                      | GROUP                       | GROUP                       | GROUP                       | COMPANY                           | COMPANY                     | COMPANY                           |
|--------------------------------------|-----------------------------|-----------------------------|-----------------------------|-----------------------------------|-----------------------------|-----------------------------------|
|                                      | 30/9/2017<br>N'000          | 31/12/2016<br>N'000         | 30/9/2016<br>N°000          | 30/9/2017<br>N'000                | 31/12/2016<br>N'000         | 30/9/2016<br>N'000                |
| Assets                               | Loans and receivables N'000 | Loans and receivables N'000 | Loans and receivables N'000 | Loans and<br>receivables<br>N'000 | Loans and receivables N'000 | Loans and<br>receivables<br>N'000 |
| Trade and other receivables          | 30,491,767                  | 17,733,887                  | 18,660,531                  | 65,472,854                        | 54,628,911                  | 53,783,770                        |
| Cash and cash equivalents            | 38,056,491                  | 35,020,299                  | 17,739,109                  | 37,293,090                        | 32,872,122                  | 17,615.610                        |
|                                      | 68,548,258                  | 52,754,186                  | 36,399,640                  | 102,765,944                       | 87,501,033                  | 71,399,380                        |
| 34 Financial liabilities by category |                             |                             |                             |                                   |                             |                                   |
|                                      | GROUP                       | GROUP                       | GROUP                       | COMPANY                           | COMPANY                     | COMPANY                           |
|                                      | 30/9/2017                   | 31/12/2016                  | 30/9/2016                   | 30/9/2017                         | 31/12/2016                  | 30/9/2015                         |
| Liabilities                          | N'000                       | N.000                       | N'000                       | N'000                             | N.000                       | N'000                             |
| Borrowings                           | 2,034,478                   | 2,036,393                   |                             |                                   | 10.00                       |                                   |
| Trade and other payables             | 80,761,349                  | 88,278,397                  | 48,475,974                  | 77,840,784                        | 85,521,443                  | 45,602,350                        |
|                                      | 82,795,827                  | 90,314,790                  | 48,475,974                  | 77,840,784                        | 85,521,443                  | 45,602,350                        |
|                                      |                             |                             |                             |                                   |                             |                                   |

#### 35 Related party information

#### 35.1 Related parties and Nature of transactions

Dangote Transport Limited services. Dangote Textile Industries Limited

Dansa Foods Limited

NASCON Allied Industries PLC

Dangote Nigeria Clearing Limited

Savannah Sugar Nigeria Company Limited

Dangote Industries Limited

Green view Development Company Limited Dangote Nigeria Clearing Limited

Dangote Cement Plc

Dangote Flour Mills Plc Dangote Pasta Limited Dangote Noodles Limited Dangote Agrosacks sacks Fellow subsidiary company that provided haulage services prior to 2010

Fellow subsidiary company that exchanges

inventory of Automotive gas oil(AGO)and low pour fuel oil (LPFO)

An entity controlled by key management personnel of the Company that has trading relationship with

the Company.

Fellow subsidiary from which the Company purchases raw salt as input in the production

process

Fellow subsidiary Company that provides clearing

and stevedoring services

Subsidiary- Exchange of spare parts

Parent company that provides management support and receives 7.5% of total reimbursables as

management fees Fellow subsidiary - Property rentals. Fellow subsidiary - clearing services

Fellow subsidiary - exchange of diesel and LPFO

Fellow subsidiary -Supplies of power Fellow subsidiary -Exchange of AGO LPFO

Fellow subsidiary- Exchange of AGO LPFO and sometimes buys sugar Fellow subsidiary- Supplies empty for bagging of finished sugar

#### 35 Related party information (continued)

| 2 | - | 4   |  |
|---|---|-----|--|
|   | v | . 1 |  |

| .1 | ,   |  |  |  |   |   |  |
|----|---|--|--|--|---|---|--|
|    | Amount owed by related parties  | GROUP<br>30/9/2017<br>N'000                        | GROUP<br>31/12/2016<br>N'000                   | GROUP<br>30/9/2016<br>N'000                          | GOMPANY<br>30/9/2017<br>N'000                               | COMPANY<br>31/12/2016<br>N'000                          | COMPANY<br>30/9/2016<br>N'000                                      |
|    | Bluestar Shipping Services  | -  | 8.78   |  | 10 <del>2</del>   | 31  | -  |
|    | Dansa Foods Limited Dangote Global services Dangote Flour Mills Plc Savannah Sugar Company Plc DIL Strategic Supplies Dangote Pasta Limited | 33,997<br>1,359,388<br>889,275<br>-<br>-<br>56,153 | 302,743<br>1,417,464<br>810,351<br>-<br>56,153 | 417,068<br>1,063,721<br>821,271<br>216,709<br>56,153 | 33,997<br>1,359,388<br>889,275<br>36,060,327<br>-<br>56,153 | 302,743<br>1,417,464<br>810,351<br>36,891,649<br>56,153 | 417,068<br>1,063,721<br>821,271<br>35,660,616<br>216,709<br>56,150 |
|    | Dangote Industries Limited  | 1,524,446  |  | 164,360  | 1,524,445   |   | 164,360  |
|    | Dangote Noodles Limited<br>Dangote Group Transport Maintnee<br>Nascon plc<br>Dangote Oil  | 11,800<br>-<br>38,976<br>6,589,846                 | 27.595   | 11,800   | 11,800<br>-<br>38,976<br>6,589,846                          | 27,595  | 11.800   |
|    | DNL Transport Dangote Nigeria Limited Dangote Agrosacks   | <u> </u>   | 1  | 1  | 2   | ı   |  |
|    | Dangote Greenview<br>Dangote fertiliser<br>Dancom Technologies Limited  | 1,559,319<br>1,229,573<br>6,995                    | 981,764<br>1,229,573                           | 899,223<br>1,229,573                                 | 1,559,319<br>1,229,573<br>6,995.47                          | 981,764<br>1,229,573                                    | 899.223<br>1,229.573   |
|    | Dangote Foundation Dangote Port Operations  | - 3  | -<br>3   | 3  | - 3   |   |  |
|    | AG Dangote Construction<br>MHF Properties<br>Bluestar UK  | 811,710<br>3,036                                   | 811,710<br>4.957                               | 811.710<br>-   | 811,710<br>3,036  | 811,710<br>4,957  | 811,710  |
|    | Dangote Nigeria Clearing Limited<br>Dangote Cement Ghana  | 42,697<br>6,644                                    | 13 <b>-</b> 53                                 | 32,740   | 42,697<br>6,644   | 19  | 32.740   |
|    | Dangote Cement<br>Impairment of related party receivables   | 884,489  | 881,621  | 881,621  | 883,889   | 881,621   | 881,621  |
|    | =   | 15,048,349   | 6,523,934                                      | 6,605,952  | 51,108,076  | 43,415,583  | 42,266,568   |
| 2  |   |  |  |  |   |   |  |
|    |   | GROUP  | GROUP  | GROUP  | COMPANY   | COMPANY   | COMPANY  |
|    | [[[[[[[] [[] [[] [[] [] [] [] [] [] [] [  | 30/9/2017  | 31/12/2016                                     | 30/9/2016  | 30/9/2017   | 31/12/2016  | 30/9/2015  |

#### 35.2

| 30/9/2017<br>N°000<br>9,475,217<br>-<br>132,132 | 31/12/2016<br>N'000<br>7,091,828<br>403,543<br>128,527                        | 30/9/2016<br>N'000<br>7,111,912<br>-<br>61,359  | 30/9/2017<br>N°000<br>8,092,806<br>-<br>131,992 | 31/12/2016<br>N'000<br>5,958,119<br>403,543<br>128,387  | 30/9/2016<br>N°000<br>5,957 885<br>54,907 |
|---|---|---|---|---|---|
| and the state of the state of                   | 403,543<br>128,527<br>-<br>-  | 1025  |   | 403,543   | 2012                                      |
| 132,132   | 128,527<br>-<br>-   | 1025  |   | 403,543   | 2012                                      |
| 132,132   |   | 61,359<br>-<br>-  | 131,992   | 128,387   | 54.807                                    |
| :   |   | i i   | 1   | 5   |   |
|   |   | 32  | 2   | 20  |   |
| -   | -   |   |   |   |   |
|   |   | 1070  | -   | 2   | -   |
|   | 1,922   | 1,922   |   | 1,922   | 1,922                                     |
| 2,615   | 4,205   |   | 2,615   | 4,205   |   |
| 239,107   | 313,837   | 74,730  | 239,107   | 239,107   | -   |
| 177,426   | 163,642   | 172,448   | 177,426   | 163,642   | 172 448                                   |
|   | 2   | 1 11 Com (500)  | 110000000000000000000000000000000000000         | 10 de mario de 1  | -   |
|   | 14,196  | 35,911  | 2   | 13,636  | 35.911                                    |
| 14,647  | 34,991  | 25,530  |   | 24,489  | 18,192                                    |
| 8   | -   |   |   | -   | 40  |
| 31,235  | 5,145   | 31,235  | 30,542  | 5,145   | 30.542                                    |
| 440   | 2012/2019/0   | Transfer Sales  | 440   | 957013130   |   |
| -   | 76  |   | 177   | 0.7   | 40  |
| 393   | 393   | 393   | 393   | 393   | 393                                       |
| 78,098  | 258,291   | 554,682   |   | 258,291   | 555.165                                   |
| 10,151,311                                      | 8,420,520   | 8,070,121   | 8,675,322                                       | 7,200,879   | 6,827,254                                 |
|   | 239,107<br>177,426<br>-<br>14,647<br>-<br>31,235<br>440<br>-<br>393<br>78,098 | 239,107 313,837<br>177,426 163,642<br>- 14,196<br>14,647 34,991<br>- 31,235 5,145<br>440<br>- 393 393<br>78,098 258,291 | 2,615   | 2,615 4,205 - 2,615 239,107 313,837 74,730 239,107 177,426 163,642 172,448 177,426 - 14,196 35,911 - 14,647 34,991 25,530 - 31,235 5,145 31,235 30,542 440 - 440 393 393 393 393 393 78,098 258,291 554,682 | 2,615                                     |

#### 35 Related party information (continued)

35.3 Sales of goods to related parties were made at the company's usual market price without any discount to reflect the quantity of goods sold to related parties. Purchases were made at market price and there was no discount on all purchases.

The amounts outstanding are unsecured and will be settled in cash. No guarantees have been given or received.

Dangote Industries Limited (D.I.L) in recognition of the requirement of transfer pricing regulations that all transactions between connected taxable persons shall be carried out in a manner that is consistent with arm's length principle has come up with basis of computing its management fees and Royalty taking into cognizance certain principles

Royalty payment shall be made in addition to management fees payable from 1 Jan, 2015 at the rate of 0.5% of the total revenue.

#### Related party information

The amount due from the holding company represents current account balances loans to and from related parties

#### 35.4 Loans to and from related parties

There are no related party loan as at September 30, 2017

#### 35.5

#### LIST OF DIRECTORS OF DSR

| 1 ALH. ALIKO DANGOTE (GCON)<br>2 ENGR. ABDULLAHI SULE<br>3 ALH. SANI DANGOTE | CHAIRMAN<br>ACTING GROUP MANAGING DIRECTOR<br>BOARD MEMBER |
|--|--|
| 4 MR. OLAKUNLE ALAKE   | **   |
| 5 MR. UZOMA NWANKWO  | *  |
| 6 MS. BENNEDIKTER MOLOKWU  | ×  |
| 7 DR. KONYINSOLA AJAYI (SAN)   | 39.  |
| 8 ALH. ABDU DANTATA  | ,,   |
| 9 MS MARYAM BASHIR   |  |
|  |  |

#### LIST OF KEY MANAGEMENT STAFF

| 1  | ENGR ABDULLAHI SULE   | ACTING GROUP MANAGING DIRECTOR |
|----|-----------------------|--------------------------------|
| 2  | MR. MAYROUD EL-SUNNI  | ED - ENGINEERING & OPERATIONS  |
| 3  | ENGR BRAIMAH OGUNWALE | GENERAL MANAGER, REFINERY      |
| 4  | MR. IDOWU ADENOPO     | CHIEF INTERNAL AUDITOR         |
| 5  | MR. MURTALA ZUBAIR    | HEAD HR/ADMIN.                 |
| 6  | MR. ADE LAWAL         | HEAD, RISK MANAGEMENT          |
| 7  | MR. ABDULSALAM WAYA   | HEAD SALES, NORTH              |
| 8  | MR. NSEOBOT EKPE      | GENERAL MANAGER, SUPPLY CHAIN  |
| 9  | MR. AHMAD T, MOHAMMAD | HEAD SALES, LAGOS & WEST       |
| 10 | MR. ETIM BASSEY       | ACTING CHIEF FINANCIAL OFFICER |
|    |                       |                                |

#### 36 Employee costs

| The following items are included within employe   | ee benefits expenses: |            |   |   |            |           |
|---|-----------------------|------------|---|---|------------|-----------|
| • 100 × | GROUP                 | GROUP      | GROUP                                   | COMPANY                                 | COMPANY    | COMPANY   |
| Di  | 30/9/2017             | 31/12/2016 | 30/9/2016                               | 30/9/2017                               | 31/12/2016 | 30/9/2010 |
| Direct employee costs   | N'000                 | N'000      | N'000                                   | N'000                                   | N'000      | N'000     |
| Basic   | 996.498               | 1,688,224  | 968,551                                 | 551,854                                 | 1,197,456  | 523,908   |
| Bonus   | 3270 AG               | 26,080     | 100000000000000000000000000000000000000 | 200000000000000000000000000000000000000 | .,,,,,,,,  | 020,000   |
| Medical claims  | 49.785                | 25,616     | 51,759                                  | 27.617                                  | -          | 29.592    |
| Leave allowance   | 67,884                | 97,265     | 12,431                                  | 62,383                                  | 70,302     | 6,931     |
| Short term benefits   | 599,608               | 1,262,492  | 2,136                                   | 598,712                                 | 830,084    | 1,240     |
| Other short term costs  | 543,872               | 10,589     | 232.00                                  | 543,741                                 | 6,350      | 100       |
| Post-employment benefits-pension-defined  | 0.40,012              | 142537     | 124,315                                 | 010,111                                 | 96766      | 6931      |
| contribution plan   | 136,323               | 142001     | 124,010                                 | 81,318                                  | 20700      | 09011     |
| Termination benefits  | 100,020               |            |   | 01,010                                  |            | 140       |
|   | 2,393,969             | 3,252,803  | 1,159,424                               | 1,865,626                               | 2,200,958  | 631,081   |
|   | 30/9/2017             | 31/12/2016 | 30/9/2016                               | 30/9/2017                               | 2414010040 | 001010040 |
| Indirect employee costs   | N'000                 | 3300000    |   |   | 31/12/2016 | 30/9/2016 |
| Basic   | 11000000              | N'000      | N'000                                   | N'000                                   | N'000      | N,000     |
| Bonus   | 536,353               | 1,065,571  | 517,333                                 | 327,943                                 | 725,630    | 308,923   |
|   | 40.574                | 209,378    |   | 44.474                                  | 200,571    |           |
| Medical claims and allowance<br>NSITF and ITF levies  | 13,571                | 19,848     | 5,829                                   | 11,174                                  | 14,960     | 3,433     |
|   | 20,407                | 98,953     | 19,485                                  | 5,106                                   | 72,099     | 4,185     |
| Short term benefits   | 290,700               | 423,636    | 6,048                                   | 288,204                                 | 304,456    | 3,552     |
| Other short term costs  | 213,053               | 113,462    | 719                                     | 213,053                                 | 88,533     | 464       |
| Post-employment benefits-pension-defined  |                       |            | 67,986                                  |   |            | 41846     |
| contribution plan   | 48,900                | 56,718     |   | 48,900                                  | 40,305     | -         |
| Termination benefits  |                       | 53         |   | •                                       | 411.77     |           |
|   | 1,122,983             | 1,987,619  | 617,400                                 | 894,381                                 | 1,446,554  | 362,403   |
| Total employee costs  |                       |            |   |   |            |           |
| Direct employee cost  | 2,393,969             | 3,252,803  | 1,159,424                               | 1,865,626                               | 2,200,958  | 631.081   |
| indirect employee cost  | 1,122,983             | 1,987,619  | 617,400                                 | 894,381                                 | 1,446,554  | 362,403   |
|   | 3,516,953             | 5,240,422  | 1,776,824                               | 2,760,007                               | 3,647,512  | 993,484   |
|   | 30/9/2017             | 31/12/2016 | 30/9/2016                               | 30/9/2017                               | 31/12/2016 | 30/9/2016 |
| 37 Directors' emoluments  | N'000                 | N'000      | N'000                                   | N'000                                   | N'000      | N'000     |
| Fees  | 24,500                | 16,500     | 16,500                                  | 24,500                                  | 16,500     | 16,500    |
| salaries  | -                     | 60,000     |   |   | 60,000     |           |
| others  | 100,958               | 120,757    | 29,900                                  | 100,958                                 | 120,757    | 29,900    |
|   | 125,458               | 197,257    | 46,400                                  | 125,458                                 | 197,257    | 46,400    |

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There were no events after the reporting perod that could have had material effect on the financial statements of the Company as at September 30, 2017 that have not been taken into account in these financial statements.

#### 39 Contingent assets and Contingent liabilities

There were no contingent assets and liabilities as at September 30, 2017 ( 2016; NIL)

#### 40 Approval of financial statements

The Board approved the financial statements during its meeting of October 24th, 2017